

# *East Orange Community Charter School*

## COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED  
JUNE 30, 2013

PREPARED BY

EAST ORANGE COMMUNITY CHARTER SCHOOL

# EAST ORANGE COMMUNITY CHARTER SCHOOL

## Table of Contents

### Introduction Section

Letter of Transmittal .....	1-11
Organizational Chart.....	12
Roster of Officials.....	13
Consultants and Advisors .....	14

### Financial Section

Report of Independent Auditors.....	16-18
-------------------------------------	-------

### Required Supplementary Information – Part I

Management’s Discussion and Analysis .....	19-26
--	-------

### Basic Financial Statements

#### A Charter School-wide Financial Statements:

A-1 Statement of Net Position .....	29
A-2 Statement of Activities.....	30

#### B Fund Financial Statements:

##### Governmental Funds:

B-1 Balance Sheet.....	33
B-2 Statement of Revenues, Expenditures, and Changes in Fund Balances .....	34
B-3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities .....	35

##### Proprietary Funds:

B-4 Statement of Net Position .....	37
B-5 Statement of Revenues, Expenses, and Changes in Fund Net Position.....	38
B-6 Statement of Cash Flows .....	39

**EAST ORANGE COMMUNITY CHARTER SCHOOL**

**Table of Contents**

**Fiduciary Funds:**

B-7	Statement of Fiduciary Net Position .....	41
B-8	Statement of Changes in Fiduciary Net Position .....	42

	Notes to the Basic Financial Statements .....	43-65
--	---	-------

**Required Supplementary Information – Part II**

**C. Budgetary Comparison Schedules:**

C-1	Budgetary Comparison Schedule – General Fund .....	67
C-2	Budgetary Comparison Schedule – Special Revenue Fund .....	68

**Notes to the Required Supplementary Information**

C-3	Budget-to-GAAP Reconciliation .....	70
-----	-------------------------------------	----

**Other Supplementary Information**

D. School Level Schedules: ..... Not Applicable

**E. Special Revenue Fund:**

E-1	Combining Schedule of Program Revenues and Expenditures Budgetary Basis .....	74
-----	---	----

F. Capital Projects Fund: ..... Not Applicable

**G. Proprietary Funds:**

**Enterprise Fund:**

G-1	Combining Statement of Net Position .....	77
G-2	Combining Statement of Revenues, Expenses and Changes in Fund Net Position .....	78
G-3	Combining Statement of Cash Flows .....	79

**H. Fiduciary Fund:**

H-1	Combining Statement of Fiduciary Net Position .....	81
H-2	Combining Statement of Changes in Fiduciary Net Position .....	82
H-3	Student Activity Agency Fund Schedule of Receipts and Disbursements .....	83
H-4	Payroll Agency Fund Schedule of Receipts and Disbursements .....	84

# EAST ORANGE COMMUNITY CHARTER SCHOOL

## Table of Contents

I.	Long - Term Debt:	
I-1	Schedule of Mortgage Obligations - <b>Not Applicable</b> .....	
I-2	Schedule of Obligations Under Capital Leases .....	86
I-3	Debt Service Fund Budgetary Comparison Schedule – <b>Not Applicable</b> .....	
<b>Introduction to the Statistical Section (Unaudited)</b>		
<b>Financial Trends</b>		
J-1	Net Position by Component .....	88
J-2	Changes in Net Position .....	89
J-3	Fund Balances – Governmental Funds .....	90
J-4	Changes in Fund Balances – Governmental Funds .....	91
J-5	General Fund Other Local Revenue by Source .....	92
<b>Revenue Capacity</b>		
J-6 to J-9	.....	<b>Not Applicable</b>
Debt Capacity		
J-10	Ratios of Outstanding Debts by Type .....	93
J-11 to J-13	.....	<b>Not Applicable</b>
<b>Demographic and Economic Information</b>		
J-14	Demographics and Economic Statistics .....	94
J-15	Principal Employers .....	95
<b>Operating Information</b>		
J-16	Full-time Equivalent Charter School Employees by Function/Program .....	96
J-17	Operating Statistics .....	97
J-18	School Building Information .....	98
J-19	Schedule of Required Maintenance Expenditures by School Facility .....	99
J-20	Insurance Schedule .....	100
<b>Charter School Performance Framework Financial Indicators</b>		
J-21	Near Term Indicators .....	101
J-22	Sustainability Indicators .....	102

# EAST ORANGE COMMUNITY CHARTER SCHOOL

## Table of Contents

### Single Audit Section

K-1	Independent Auditor’s Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> .....	104-105
K-2	Independent Auditors’ Report on Compliance for Each Major Federal and State Program; Report on Internal Control over Compliance Required by OMB Circular A-133 and State of New Jersey OMB Circular Letter 04-04.....	106-108
K-3	Schedule of Expenditures of Federal Awards, Schedule A .....	109
K-4	Schedule of Expenditures of State Financial Assistance, Schedule B.....	110
K-5	Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance.....	111-112
K-6	Schedule of Findings and Questioned Costs.....	113-116
K-7	Summary Schedule of Prior Audit Findings.....	117



# East Orange Community Charter School

99 Washington Street -- East Orange, New Jersey 07017

Tele # [973] 996-0400 --- [973] 676-1199

Fax # [973] 996-0398

[www.theeoocs.org](http://www.theeoocs.org)

*Sarah Hansford*  
Founder

*Harvin T. Dash*  
Principal/Executive Director

#### LOCATIONS

(East Orange, NJ)

*Kindergarten and First Grade*  
682 Park Avenue

*Second Grade*  
44 Glenwood Avenue

*Third Grade and  
Administrative Offices*  
99 Washington Street

*Fourth Grade*  
106 Washington Street

September 30, 2013

The Commissioner  
New Jersey Department of Education  
Riverview Executive Plaza – Bldg. 100  
P. O. Box 500  
Trenton, New Jersey 08625-0500

Dear Commissioner:

We hereby submit the Comprehensive Annual Financial Report of the East Orange Community Charter School (the “Charter School” or “EOCCS”) for the fiscal year ended June 30, 2013.

Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Charter School. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and are reported in a manner designed to fairly present the financial position and result of operations of the various funds of the Charter School. All disclosures necessary to enable the reader to gain an understanding of the Charter School’s financial activities have been included.

Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction overview and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. East Orange Community Charter School’s MD&A can be found immediately following the Independent Auditor’s Report.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the Charter School’s organizational chart and a list of principal officials. The financial section includes the independent auditor’s report, management’s discussion and analysis (MD&S) and the basic financial statements including the Charter School-wide financial statements presented in conformity with Governmental Accounting Standards Board Statement No. 34. The basic financial statements also include individual fund financial statements and required supplemental information (RSI). The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

**New Jersey Department of Education  
The Commissioner  
Page 2**

The Charter School is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments and the U.S. Office of Management and Budget Circular A-133, "*Audits of States, Local Governments and Non-Profit Organizations*", and the New Jersey OMB's Circular 04-04, "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*."

Information related to this single audit, including the auditor's report on internal control and compliance with applicable *laws and regulations* and findings and recommendations are included in the single audit section of this report.

**1) Reporting Entity and Its Services**

The East Orange Community Charter School (EOCCS) is an independent reporting entity within the criteria adopted by the Government Accounting Standards Board (GASB) as established by National Council on Governmental Accounting (NCGA) Statement No. 3. All funds and account groups of the Charter School are included in this report.

The overarching mission of the EOCCS is to inspire and empower its students, families and staff with opportunities to successfully shape and transform their lives by becoming successful, lifelong learners who possess the critical-thinking, academic, advocacy, and leadership skills required to continuously open new doors in their lives and the lives of others.

EOCCS is open to all East Orange students on a space available basis and does not discriminate in its admission policies or practices on the basis of intellectual or athletic ability, measures of achievement or aptitude, status as a handicapped person, proficiency in the English language, or any other basis that would be illegal if used by a charter school.

By the end of 2012-2013 school year, the Charter School had a student enrollment of 492.

**2) Economic Outlook**

The East Orange Community Charter School is located in the City of East Orange, (the City), in the County of Essex within the State of New Jersey. The City has grown from a farmland region to a stable urban-suburban community since becoming an independent municipality in 1863. In 1909 East Orange was incorporated as a City. It measures approximately four square miles and the District is the second largest school District in Essex County, based on enrollment.

**2) Economic Outlook - *continued***

The City has maintained a strong commercial and industrial base, in part, because of its strategic location at the intersection of the Garden State Parkway and Interstate Route 280, which connects with the nearby New Jersey Turnpike. Also, the City is part of a varied transportation network with several railroad stops along the New Jersey Transit rail route and approximately 21 bus routes, and convenient access to Newark International Airport, Port Newark and Port Elizabeth, New York City, and the New Jersey Meadowlands Sports Complex.

Although the City has some light manufacturing and large businesses, such as Louis Berger International, the largest United State based planning firm in the international Development market, its economy is based on retail and commercial centers that form the City's economic backbone. Other major businesses in the City are Verizon; American Eagle Water Company; PNC Bank; Wachovia Bank; Bank of America and Banco Popular. Also, there are diverse array of lending and savings institutions and small businesses. In addition, the City has six businesses and main shopping areas: the Central Evergreen Arcade; Main Street; the Ampere Business District; Doddtown; the Sussex Avenue Shopping Center; and Brick Church Mall.

Located within the City are six secondary schools (three high schools and four middle schools), 12 elementary schools, two early Childhood Centers for Preschool and Kindergarten and an Adult School, as well as an alternative high school now housed in the old Bishop Francis Essex Catholic Boys High School. In and around the City are several technical, secretarial, and health care schools, which annually produce qualified, specialized office workers and health aides. Essex County College, located near the City's eastern border is a co-educational two-year public college. Also, the East orange General Hospital operates an established accredited nursing school. Additionally, Seton Hall University, Rutgers University, Montclair State University, the New Jersey Institute of Technology and the College of Medicine and Dentistry of New Jersey are all located in communities adjacent to the City.

The East Orange Public Library system serves as a Federal book depository and area reference center for suburban Essex County. More than 350,000 volumes are available at the main library and in several neighborhood branches.

The City offers a labor force of over 38,000 white and blue-collar workers. The largest employers are the federal and local governments; Veterans Administration Medical Center; East Orange General Hospital and the Kessler Institute. However, the City continues to offer an ample supply of modern office space for new and expanding businesses.

2) **Economic Outlook** - *continued*

The East Orange Chamber of Commerce along with the City Council and administration are exploring ways to revitalize and jumpstart the economic climate of the town. Additionally, tax incentives are offered to businesses to relocate to the East Orange area to increase employment levels that would result in an increased tax base. This revitalization process is expected to be ongoing – which suggests that that East Orange area will continue to prosper.

3) **Charter School Enrollment, Demographics and Other Highlights**

During the 2012-2013 School Year, East Orange Community Charter School (EOCCS) enrolled students from the following school districts: *City of East Orange School District (resident district), Bloomfield, Orange Township, Irvington Township, City of Newark, Orange, South Orange/Maplewood, Hackensack and Paterson.*

East Orange Community Charter School was established in order to meet the academic, educational and social development needs of the residents in the City of East Orange and subsequently approved to serve students in all Districts.

We accept our families on a first-come, first-served basis. We work diligently with the families in order to assist them in completing the application and medication information, as well as providing pertinent contact information. The Charter School has ensured compliance with N.J.S.A. 18A:3 6A-7 and 18A:36A-8 through random selection, based upon the applicant's completion of the application process. We do not discriminate against any student or family. We openly recruit and provide the community with information via our web site, hold open houses at the school, etc. The Lottery process is not conducted because initially we do not have more applicants than slots available. However, we make every effort to inundate the community with enrollment information. Furthermore, although the City of East Orange is our resident district, in order to maintain our approved enrollment, EOCCS also accepts students from other districts.

To this end, EOCCS provides special needs services to students in accordance with their approved IEP's. Additionally, we provide Speech Therapy for students that have been identified as needing this service. And, to further help students meet and/or reach their academic grade levels, we responded by providing additional resources that include scientifically-researched Math Programs (i.e., AIMSweb, MCAP, GMADE Do-the-Math, etc.) and Reading/Writing programs (i.e., Read Naturally, Word Build, Wilson Just Words, etc.), after-school tutoring, other activities that help to enrich the students that attend EOCCS, i.e., Boys and Girl Scout troops and related activities.

Also, as a school-wide Title I program we serve our students that have demonstrated a need for additional support. The Supplemental Educational Services (SES) are offered to students who qualify for free and/or reduced-priced lunch first; then to the students who are the at-risk population until all funds are utilized.

**3) Charter School Enrollment, Demographics and Other Highlights *continued***

Since its inception, East Orange Community Charter School has implemented many programs to meet the needs of all of our students, their families and the community-at-large. During the 2012-2013 school-year we served 33 Special Education students. However, we did not have any LEP students. Programs and special services that were established included: The FLOW Program (Family Literacy Opportunity Workshops), Family Math Nights, Reading Nights, Reading Safari Intervention Program, Academic Support periods, Child Study Team and Intervention and Referral Services (I&RS) for our at-risk students. In addition, we have a writing intervention program and to reinforce students' learning, there is an annual Poem in the Pocket day in early Spring, as well as each grade writes a book and the grade level books are published.

Each classroom has a Smart Board, 4 computers, several rolling laptops, etc. Our computer lab has enough computers for Technology instruction. Furthermore, our STEP program (Gifted and Talented and Enrichment programs) have served a total of 176 students for all grade levels.

Additionally, student assemblies were sponsored for the Week of Respect and Anti-Bullying, as well as other classroom activities to thwart bullying.

Our Title I Resource Teachers also provide support programs that include the Title I Push-In services, math and literacy remedial and enrichment programs, which are all resources to provide more services that meet the needs of our students so that they can reach their maximum potential.

During the 2012-2013 school year over 80% of our students received free lunch and reduced-priced lunch. Our students are provided nutritious meals daily because students cannot learn successfully if they are hungry.

It is of primary importance, in our RTI framework, that we continue to refine the identification of at-risk students and use frequent progress monitoring of special needs and at-risk students and interventions to accelerate their rate of progress. Furthermore, as we now have a Whole school Title I program, we seek to utilize our resources to move all our students forward. Our Gifted and Talented program is thus an enhancement to our existing programs. In order to optimize the utilization of all data, we will continue our focus on enabling staff members to develop and increase their proficiencies in analyzing student data to identify strengths and weaknesses. We will increase our use of vertical and horizontal articulation meetings throughout the grade levels, in order to create teams of professionals responsible for examining the assessments and planning for increasing the performance outcomes of each child. Assessments will further be utilized to provide timely and relevant feedback to students and the students' ability to self-assess will be augmented, through increasing use of checklists and rubrics.

3) **Charter School Enrollment, Demographics and Other Highlights** *continued*

During our needs assessment, we found that our Special Education students required skills that would allow them to work more independently and required more accommodations and modifications adapted to their individual needs, including use of those accommodations and modifications for NJ ASK testing. We are continuing to provide Professional Development and support to our Special Education Teachers to augment their skills to provide for these needs.

We will continue the use of new programs for tier two and three students and for Special Education Students, which were implemented during the 2011-2012 school year, including *Do the Math, Kid Biz by Achieve 3000* for comprehension, *Wilson Just Words* for fourth grade decoding and encoding, and *Read Naturally* for fluency. *Kid Biz* will also be utilized by our gifted students, as well as being utilized in a pilot program for a fourth grade class. Daily

Academic Support Periods, instituted during the 2011-2012 school year, will continue to be used to allow Title 1, Classroom Teachers and Assistant Teachers to work with individuals and small groups on targeted areas of need, utilizing the above programs and other remediation methods, without students being pulled out from core classroom instruction. These methods were designed as part of our original charter and the basis of EOCCS' educational philosophy.

Beginning in the 2012-2013 school year, all our students will develop Mathematical knowledge and skills and Language Arts Literacy knowledge and skills based on the National CCSS. The Curriculum Team, comprised of Administrators, Title I Teachers and Classroom Teachers from Kindergarten through Fourth grade, began in January of 2012 to make revisions to all content areas to incorporate the newly adopted "Common Core State Standards" using the *Understanding by Design* framework. This work is intensified over the summer months of 2012 and a revised Curriculum will be completed and presented to the teachers during August 2012 Pre-Service, once authorized by the Board of Trustees. An emphasis on higher order thinking skills, and increased rigor as required by the Common Core will be an integral part of the Curriculum. Additionally, a new Math Program, *Math in Focus*, a version of Singapore Math by Houghton Mifflin, will be adopted in the 2012-2013 school year.

Technology will continue to be integrated into all classrooms and the teachers' growing expertise with Smart board use will be supported through continued Professional Development. Smart boards were purchased in the summer of 2012 for kindergarten classrooms, so that in the 2012-2013 school year, 100% of our classrooms will be equipped with Smart boards. Students' use of technology will continue to grow as well, as demonstrated through the technology curriculum. EOCCS will also use more technologically-based assessments and programs to enrich student learning and to motivate students. Thirty-five mobile laptops were purchased during the 2011-2012 school year, allowing for more interactive technology use in classrooms, as well as in the computer lab.

3) **Charter School Enrollment, Demographics and Other Highlights** *continued*

A state approved method of monitoring classroom instruction, and improving the efficiency of administration in observing classrooms and reflecting on instructional practices within the school will be instituted during the 2012-2013 school year, with Professional Development provided for both Administrative and Teaching staff members. Walkthroughs and informal observations will continue to be implemented to monitor classroom instruction and use of best practices, including student-centered learning.

We will continue to implement and refine our Professional Development Plan, in order to enable our teachers to stay abreast of best practices and evolving expectations in content, instruction and assessment. Areas of need will continue to be identified by Administration, based on review of the school's assessment data and classroom observations, and by teacher self-identification. Over the next five years, our partnership with Rutgers University will continue to be utilized to address these identified needs. One identified area of need was found to be writing instruction, and we have utilized Rutgers University to provide in school support and training to our teachers in this regard. In the coming year, we will continue the work begun in this area with our third and fourth grade teachers during the 2012-2013 school year.

Finally, we will continue our successful literacy and math extended day programs, including Family Math Nights and Go with the FLOW (Family Literacy Opportunity Workshops) to involve parents and caregivers in our learning community. The Math and Read Naturally programs are run by our classroom teachers after school, in small group settings, will also continue to allow for extended day learning opportunities. We also recognize the importance of our students having books within their homes, and our continued donations to students of books through our Partnership with *First Books* and the *Go With the Flow* program, as well as our twice yearly Scholastic Book Fairs, contribute to making this a reality.

The school environment during the 2010-2011, 2012-2012 was highly pressured because of the school's status as a SINI. The staff is more observant to the Data that has been provided with regard to student assessments, etc., in order to ensure that the needs of those students identified as "at-risk" are met and also to meet our goal to provide the tools necessary for our students to move out of the SINI status.

Recently, the Board of Trustees approved the administrative re-structuring process. As such, EOCCS will be utilizing data analysis more effectively through an Educational Data Analyst. Thus, during the end-of-the year interviews/surveys that were conducted by the Principal/ Executive Director, the staff iterated that they are comfortable with the newly approved reorganization of the administrative staffing and displayed positive attitudes for the new school year and the direction that EOCCS is taking.

With the new student data analysis, the teachers will be able to assess student performance on a greater scale which will allow them to identify at-risk students earlier in the school year and, in turn, will be able to provide the tools needed to bring the students' achievements at or above grade level.

**4) Internal Accounting Controls**

Management of the Charter School is responsible for establishing and maintaining internal control designed to ensure the assets of the Charter School are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The system of internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal awards and state financial assistance, the Charter School also is responsible for ensuring that adequate system of internal controls is in place to ensure compliance with applicable laws and regulations related to those programs. This system of internal control is also subject to periodic evaluation by the Charter School's management.

As part of the Charter School's single audit described earlier, tests are made to determine the adequacy of the system of internal controls, including that portion related to federal awards and state financial assistance programs, as well as to determine that the Charter School has complied with applicable laws and regulations.

**5) Budgetary Controls**

In addition to internal accounting controls, the Charter School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with the statutory requirements of charter school budgets. Annual appropriated budgets are adopted for general and special revenue funds. The final budget amount, as amended for the fiscal year is reflected in the financial section. An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either canceled or are included as re-appropriations of fund balance in the subsequent year.

During the 2012-2013 fiscal school, the Charter School continued its efforts to improve its audit status and operational processes and procedures, correcting deficiencies identified in previous audits and reviews and on maintaining general compliance with sound fiscal practices.

6) **Accounting System and Report**

The Charter School’s accounting records reflect generally accepted accounting principles (GAAP), as promulgated by the Governmental Accounting Standards Board (GASB). The accounting records also reflect New Jersey State Statute (N.J.S.A 18:4-14) that requires a uniform system of double-entry bookkeeping consistent with the GAAP established by GASB for us in all school districts and charter school. The accounting system is organized on the basis of funds in accordance with the Uniform Charter of Accounts (Handbook 2R2) for New Jersey Public Schools. These funds are explained in “Notes to the Financial Statements”, Note 1.

7) **Financial Statement Information at Fiscal Year-End**

As demonstrated by the various statements and schedules included in the financial section of this report, the Charter School continues to meet its responsibility for sound financial management. The following schedule presents a summary of the General Fund, and Special revenue funds for the fiscal year ended June 30, 2013 fiscal year:

**Summary of the General Fund  
and Special Revenue Fund Revenues**

Revenue	2013	2012	Increase/ (decrease)	% Change
Local sources	\$ 843,883	\$ 848,498	\$ (4,615)	-0.54%
State sources	6,231,526	6,189,656	41,870	0.68%
Federal sources	503,247	683,517	(180,270)	-26.37%
	\$ 7,578,656	\$ 7,721,671	\$ (143,015)	-1.85%

The Charter School experienced a small decrease in revenue of about 1.9% which is attributable to the expiration of the ARRA federal grants in the prior year.

7) **Financial Statement Information at Fiscal Year-End** *continued*

The following schedule presents a summary of general fund and special revenue expenditures for the fiscal year ended June 30, 2013:

**Summary of the General Fund  
and Special Revenue Fund Expenditures**

<b>Expenditures</b>	<b>2013</b>	<b>2012</b>	<b>Increase/ (decrease)</b>	<b>% Change</b>
Instruction	\$ 3,204,009	\$ 3,152,450	\$ 51,559	1.64%
Administrative	2,240,638	2,103,069	137,569	6.54%
Support	2,160,800	2,338,301	(177,501)	-7.59%
Capital outlay	50,589	48,588	2,001	4.12%
	<u>\$ 7,656,036</u>	<u>\$ 7,642,408</u>	<u>\$ 13,628</u>	<u>0.18%</u>

The Charter School’s expenditures was kept at the same level as last year’s

8) **Cash Management**

The investment policy of the Charter School is guided in large part by state statute as detailed in “Notes to the Financial Statements”. The Charter School has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provision of the Governmental Unit Deposit Protection Act (“GUDPA”). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9) **Risk Management**

The Board carries various forms of insurance, including but not limited to general liability and comprehensive/collision, hazard and theft insurance on property and contents, fidelity bonds and worker’s compensation.

**10) Other Information**

**Independent Audit**

State statute requires an annual audit by independent Certified Public Accountants or registered Municipal Accountants. The Charter School appointed the accounting firm of Olugbenga Olabintan, CPA.

In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act Amendment of 1996 and the related OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*."

The auditor's report on the basic financial statements is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

The 2012-2013 school-year was one of great strides in terms of academic achievement at the East Orange Community Charter School. In addition, it continues to enjoy a strong financial position through careful stewardship of its resources. The next school year promises to be one that builds upon these successes with additional progress in all areas of the School's operations, and particularly in the area of student achievement.

**11) Acknowledgments**

A note of appreciation is extended to the Finance Committee of the Charter School for their ongoing support and commitment to fiscal integrity and to the East Orange Community Charter School Board of Trustees for their selfless dedication to improving student achievement.

A special note of appreciation is extended to the Business Office and to all of the business operations staff members for their untiring efforts to improve processes, procedures and audit outcomes. Their contributions in support of the students and staff of the East Orange Community Charter School are truly noteworthy. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial, accounting and administrative staff.

Respectfully submitted,

***Harvin Dash***

---

Harvin Dash  
Principal/Chief School Administrator

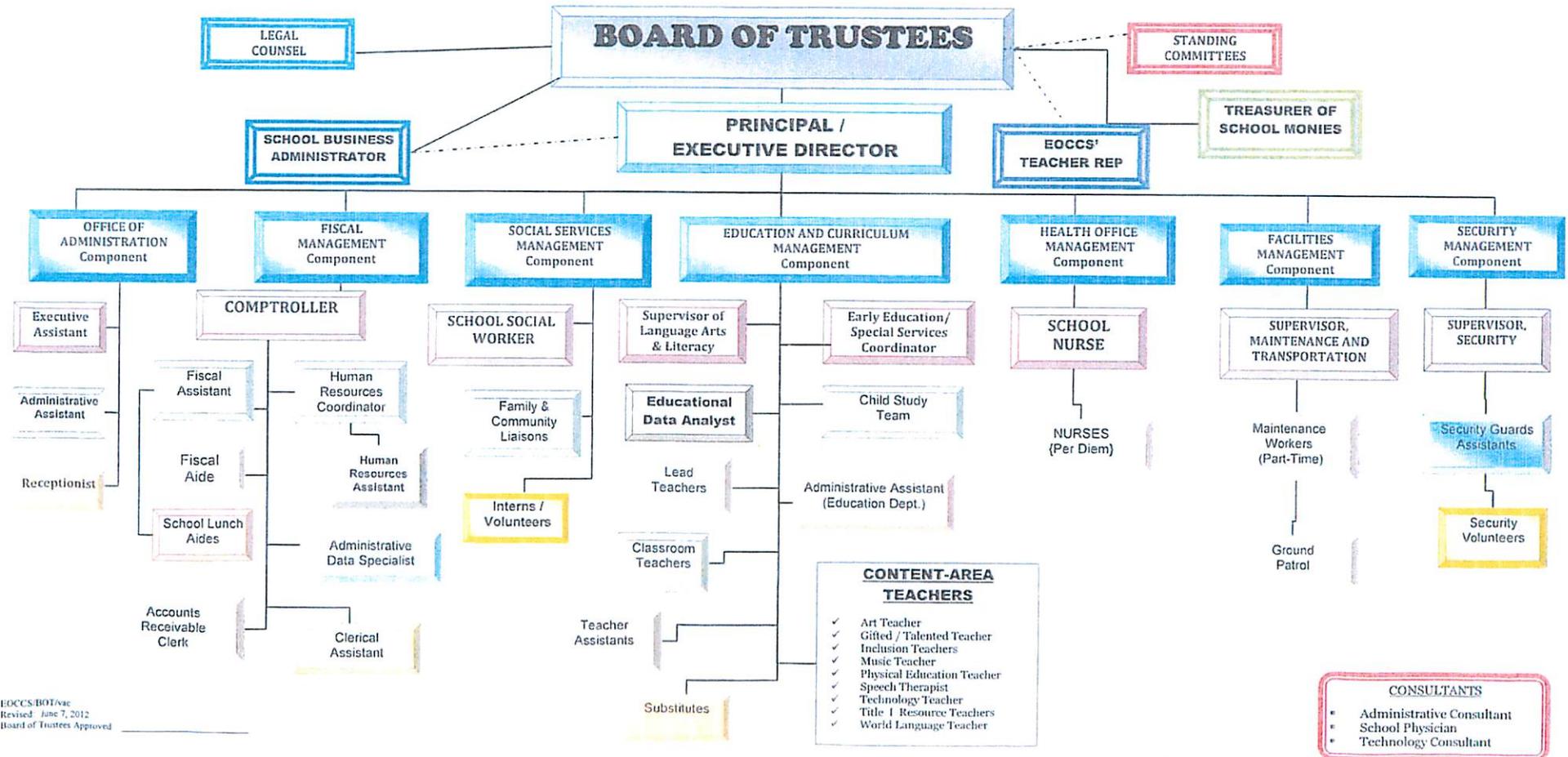


# East Orange Community Charter School

99 Washington Street ----- East Orange, New Jersey 07017

## CHART OF ORGANIZATION

2012---2013 School Year



## **Roster of Trustees and Officers**

**June 30, 2013**

### **Members of Board of Trustees**

Monique F. Brathwaite, Board Chairwoman

Cathy A. Davis, Vice Chairwoman

Nena C. Hamm, Board Member/Secretary

William S. Black, Board Member

Dawn M. Cardwell, M.D., Board Member

Anjanette Johnson, Board Member

Hadren W. Simmons, Board Member

Faith Stuart, Board Member

Brandi Wardlaw-Smith, Board Member

Catherine J. Dorsey-Gaines, Ph.D., Board Member

### **Administration**

Harvin T. Dash, Principal/Chief School Administrator

Joel Julien, CPA, School Business Administrator/Board Secretary

Terry Pierce, Comptroller

Raymond L. Scott, Treasurer of School Monies

Nicole Jones, Teacher's Representative

**EAST ORANGE COMMUNITY CHARTER SCHOOL**

**Consultants and Advisor**

**Independent Auditors**

Olugbenga Olabintan  
Certified Public Accountant/Consultant  
137 Camden Street  
Newark, NJ 07103

**Attorney**

Robert Taylor, Esq.  
Attorney At Law  
60 Evergreen Place, Suite # 305  
East Orange, NJ 07018

**Official Depository**

Investors Saving Bank  
101 JFK Parkway  
Short Hills, NJ 07078

Wells Fargo Bank  
679 Park Avenue  
East Orange, NJ 07111

**Financial Section**

# *Olugbenga Olabintan*

---

## **Certified Public Accountant/Consultant**

137 Camden Street, Suite #3  
Newark, NJ 07103

Tel: (201) 230-7518  
Fax: (973) 368-8268  
E-mail: oolabintan@aol.com

### **Independent Auditors' Report**

The Honorable President and  
Members of the Board of Trustees  
East Orange Community Charter School  
East Orange, New Jersey  
County of Essex

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the Board of Trustees East Orange Community Charter School, (the "Charter School") in the County of Essex, State of New Jersey as of and for the fiscal year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements as listed in the table of contents.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States *and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter School as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the *Management's Discussion and Analysis and Budgetary Comparison Information* as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter School's basic financial statements. The accompanying supplementary information, which consists of the introductory section, combining and individual fund financial statements and statistical tables are presented for purposes of additional analysis and are not required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid* respectively, and are not a required part of the basic financial statements.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly presented, in all material respects, in relation to the basis financial statements as a whole.

The information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

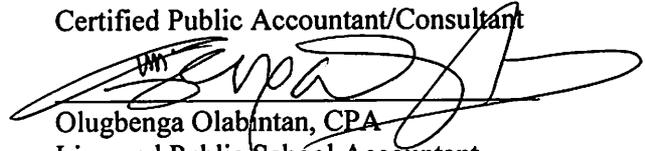
**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated September 30, 2013 on our consideration of the Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control over financial reporting and compliance.

*Olugbenga Olabintan, CPA*

September 30, 2013  
Newark, New Jersey

OLUGBENGA OLABINTAN  
Certified Public Accountant/Consultant



Olugbenga Olabintan, CPA  
Licensed Public School Accountant  
No. 20CS00230200

## **Required Supplementary Information**

### **Part I**

#### **Management's Discussion and Analysis**

The Management's Discussion and Analysis (MD&A) provides an analysis of the Charter School's overall financial position and results of operations.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2013**  
**(Unaudited)**

---

**Introduction**

This section of the East Orange Community Charter School's annual financial report presents our discussion and analysis of the Charter School's financial performance and provides an overview of the Charter School's financial activities for the fiscal year ended June 30, 2013. It should be read in conjunction with the transmittal letter at the front of this report and the Charter School's financial statements, which follow this section.

Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34, *Basic Financial Statement – and Management's Discussion and Analysis- for State and Local Governments*. Certain comparative information between the current fiscal year and the prior fiscal year is required to be presented in the MD&A.

**Financial Highlights**

Key financial highlights for fiscal year 2013 are as follows:

- Net position of governmental activities ended the fiscal year with \$958,697. Net position of business-type activities, which represent food service operations ended the fiscal year with \$-0-.
- General revenues accounted for \$7,075,409 in revenue or 89 percent of total revenues of \$7,972,116. Program specific revenues, in the form of charges for services, grants, and contributions accounted for \$896,707 or 11 percent of total revenues.
- The Charter School had \$7,518,737 in expenses related to governmental activities; \$503,247 of these expenses is offset by operating grants and contributions. General revenues (primarily State aid) of \$6,947,207 helped to provide for the balance of these programs.
- The General Fund reported fund surplus at June 30, 2013, of \$703,268.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2013**  
**(Unaudited)**

---

**Using the Basic Financial Statements**

This annual report consists of a series of basic financial statements, required supplementary information, other supplementary information and notes to those statements and information.

The report is organized so the reader can understand the East Orange Community Charter School as a financial whole, or as an entire operating entity. The first two basic financial Statements, the Statement of Net Position and the Statement of Activities, are governmental-wide financial statements and provide overall information about the activities of the entire Charter School, presenting both an aggregate view of the Charter School's finances and a long-term view of those finances. The remaining basic financial statements are fund financial statements that focus on the individual parts of the government, reporting the Charter School's operation in more detail than the government-wide statements. The fund financial statements also look at the Charter School's most significant funds with all other non-major funds presented in total in a single column. For the East Orange Community Charter School, the General Fund is the most significant fund.

The governmental funds statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short and long-term financial information about the activities, the government operates like a business, such as food service.

Fiduciary fund statements provide information about financial relationship in which the Charter School acts solely as a trustee or agent for the benefits of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of Required Supplementary Information that further explains and supports the information in the financial statements.

**Reporting the Charter School as a Whole**

**Statement of Net Position and Statements of Activities**

While this report contains the fund used by the Charter School to provide programs and activities, the view of the Charter School as a whole looks at all financial transactions and asks the question, "how did we do financially during fiscal year 2013?" The statements of Net Position and the Statement of Activities answer this question. These Statements include all the Charter School's assets and liabilities using the accrual basis of accounting similar to the accounting system used by most private sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash was received or paid.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2013**  
**(Unaudited)**

---

**Statement of Net Position and Statement of Activities-continued**

These two statements report the Charter School's net position and changes in those assets. This change in net position is important because it identifies whether the financial position of the Charter School has improved or diminished for the Charter School as a whole. The cause of this change may be the result of many factors some financial, some not. Non-financial factors include the property tax base of the School District where the Charter School is located, current educational funding laws in New Jersey, facilities conditions, required educational programs, and other factors. In the Statements of Net Position and the Statements of Activities, the Charter School is divided into two distinct kinds of activities:

**Governmental Activities** – Most of the Charter School's programs and services are reported here including instructions, extracurricular activities, curriculum, staff development, special education and other support services, operation and maintenance of plant, pupil transportation, health services and general administration.

**Business-Type Activity** – Services are provided on a charge for goods or services or reimbursement basis to recover the expenses of the goods or services provided. The food service operations/after care programs enterprise fund is reported as a business activity.

**Reporting the Charter School's Most Significant Funds**

**Fund Financial Statements**

Fund financial reports provide detailed information about the Charter School's major funds-not the Charter School as a whole. Funds are accounting devices that the Charter School uses to keep track of a multitude of financial transactions. The Charter School's only major governmental fund is the General Fund.

**Governmental Funds**

Most of the Charter School's activities are reported in governmental funds, which focus on how monies flow into and out of those funds and the balances left at fiscal year end for spending in future periods. These funds are reported using an accounting method called modified accrual accounting. Which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statement provides a detailed short-term view of the Charter School's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or less financial resources that can be spent in the near future to finance educational programs. The relationship, or differences, between governmental activities reported in the Statement of Net Position and the Statement of Activities and the governmental funds are reconciled in the financial statements.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2013**  
**(Unaudited)**

---

**Enterprise Fund**

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

**The Charter School as a Whole**

The perspective of the Statement of Net Position is of the Charter School as a whole. Net position may serve over time as useful indicator of a government's financial position. In the case of the Charter School, assets exceeded liabilities by \$958,697 at the close of 2013. The following table provides a summary of net position relating to the Charter School's governmental and business type activities:

	Governmental Activities		Business Type Acvtivities		Total	
	2013	2012	2013	2012	2013	2012
<b>Assets</b>						
Current assets	\$ 1,315,262	\$ 1,269,270	\$ 77,322	\$ 54,829	\$ 1,392,584	\$ 1,324,099
Capital assets, net	710,995	759,482	-	-	710,995	759,482
<b>Total assets</b>	<b>2,026,257</b>	<b>2,028,752</b>	<b>77,322</b>	<b>54,829</b>	<b>2,103,579</b>	<b>2,083,581</b>
<b>Liabilities</b>						
Current liabilities	611,994	491,622	77,322	54,829	689,316	546,451
Long term liabilities	455,566	510,150	-	-	455,566	510,150
<b>Total liabilities</b>	<b>1,067,560</b>	<b>1,001,772</b>	<b>77,322</b>	<b>54,829</b>	<b>1,144,882</b>	<b>1,056,601</b>
<b>Net position</b>						
<b>Invested in</b>						
Capital assets						
(net of related debt)	710,995	759,482			710,995	759,482
Unrestricted	247,702	267,498			247,702	267,498
<b>Total net position</b>	<b>\$ 958,697</b>	<b>\$ 1,026,980</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 958,697</b>	<b>\$ 1,026,980</b>

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2013**  
**(Unaudited)**

The largest portion of the Charter School's net position is its current assets. The Charter School uses these current assets to provide services.

The total net position of the Charter School decreased by \$68,283 during the current fiscal year ended June 30, 2013. The majority of the increase is attributable to a deficit of 68,283 in the General Fund. Operating grants and contributions decreased by 24 percent.

The table that follows reflects the change in net position for fiscal year 2013.

	Governmental Activities		Business Type Activities		Total	
	2013	2012	2013	2012	2013	2012
<b>Revenues</b>						
Program revenues:						
Charge for services			\$123,371	\$201,455	\$123,371	\$201,455
Operating grants and contributions	\$503,247	\$683,517	270,089	289,585	773,336	973,102
<b>Total program revenues</b>	<b>503,247</b>	<b>683,517</b>	<b>393,460</b>	<b>491,040</b>	<b>896,707</b>	<b>1,174,557</b>
General revenues:						
Local aid	834,196	812,342			834,196	812,342
Federal and state aid	6,231,526	6,189,656			6,231,526	6,189,656
Miscellaneous	9,687	36,156			9,687	36,156
Transfers	(128,202)	(92,099)	128,202	92,099	-	-
<b>Total general revenues</b>	<b>6,947,207</b>	<b>6,946,055</b>	<b>128,202</b>	<b>92,099</b>	<b>7,075,409</b>	<b>7,038,154</b>
<b>Total revenues</b>	<b>7,450,454</b>	<b>7,629,572</b>	<b>521,662</b>	<b>583,139</b>	<b>7,972,116</b>	<b>8,212,711</b>
<b>Expenses:</b>						
Instructions	3,201,009	3,152,450			3,201,009	3,152,450
Administrative & support services	4,269,241	4,190,102			4,269,241	4,190,102
Unallocated depreciation	48,487	48,487			48,487	48,487
Food service			379,515	392,454	379,515	392,454
After care/summer program	-	-	142,147	190,685	142,147	190,685
<b>Total expenses</b>	<b>7,518,737</b>	<b>7,391,039</b>	<b>521,662</b>	<b>583,139</b>	<b>8,040,399</b>	<b>7,974,178</b>
<b>Change in net position</b>	<b>\$ (68,283)</b>	<b>\$ 238,533</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (68,283)</b>	<b>\$ 238,533</b>

**Governmental Activities**

The Statement of Activities reflects the cost of program services and the charges for services and operating grants and contributions offsetting those services. The table below, for government activities, indicates the total cost of services and the net cost of services. It identifies the cost of these services supported by unrestricted state entitlements for the fiscal year ended June 30, 2013.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2013**  
**(Unaudited)**

---

**Governmental Activities - *continued***

	<u>Total Cost of Services</u>	<u>Net Cost of Services</u>
Instruction	\$ 3,201,009	\$ 2,841,845
Administrative & Support Services	4,269,241	4,125,158
Unallocated Depreciation	48,487	48,487
Total Expenses	<u>\$ 7,518,737</u>	<u>\$ 7,015,490</u>

**Business-Type Activity**

The business-type activity of the Charter School consists of the food service operation and the after-school program. These programs had revenues of \$521,662 and operating expenses of \$521,662 for fiscal year 2013. The Charter School intended to have food services be self operating without assistance from the General Fund. However, the General Fund helped fund an operating deficit of \$128,202 in the food service program.

**The Charter School's Funds**

The Charter School's governmental funds are accounted for using the modified accrual basis of accounting. All governmental funds had revenues of \$7,450,454 and expenditures of \$7,518,737. The negative change in fund balance for the year was very minimal and therefore enabled the Charter School to meet its current costs.

The Charter School's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the general fund.

During the course of fiscal 2013, the Charter School amended its General Fund budget as needed. The Charter School uses state-aid and other revenue-based budget. The budgeting systems are designed to tightly control total budget, but provide flexibility for Charter School's management teams.

For the General Fund, final budgeted revenues were \$6,950,319, which included a local tax levy of \$793,932. Expenditures and other financing uses were budgeted at \$6,725,678. The Charter School anticipated budgeted fund balance of \$1,002,289 in its 2012-2013 budget year.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2013**  
**(Unaudited)**

---

The State of New Jersey reimbursed the Charter School \$182,376 during the year ended June 30, 2013 for the employer's share of social security contributions for TPAF members. This unbudgeted amount was included in both revenues and expenditures.

**Capital Assets**

At the end of fiscal year 2013, the Charter School had \$710,995 invested in capital assets in its governmental activities.

The Charter School's 2013-2014 budget does not anticipate any spending on capital projects.

**Long-term debt**

At June 30, 2013, the Charter School had \$455,566 in long-term debt – mortgages on one of the school buildings. More detailed information about the Charter School's long term obligations is presented in the notes to the financial statements

**Economic Factors and Next Year's Budget**

The State of New Jersey and indeed the entire United States continue to face serious budgetary constraints and a result of the sharp downturn in the economy. These impact the amount of state and federal aids allocated to charter schools. This reality was taken into account when adopting the general fund budget for 2013-2014. Nothing was done to compromise the quality of the programs in place in our Charter School during the regular instructional day. The budget was prepared to ensure that all students have the textbooks, materials, supplies, equipment and programs they need to meet New Jersey's Core Curriculum Content Standards. The budget was adopted with a redirection of funds to maintain the quality of the regular school day.

**Contacting the Charter School's Financial Management**

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the Charter School's finances and to reflect the Charter School's accountability for the monies it receives. Questions about this report or additional financial information needs should be directed to:

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Business Office**  
**99 Washington Street**  
**East Orange, New Jersey 07017**

## **Basic Financial Statements**

## **Government-wide Financial Statements**

**The government-wide financial statements provide a financial overview of the Charter School's operations. These financial statements present the financial position and operating results of all governmental activities and business-type activities as of and for the Year Ended June 30, 2013.**

EAST ORANGE COMMUNITY CHARTER SCHOOL

A-1

Statement of Net Position

June 30, 2013

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
<b>Assets</b>			
Cash and cash equivalents	\$ 514,523	\$ 17,749	\$ 532,272
Accounts receivable	373,781	55,203	428,984
Other current assets	178,714	4,370	183,084
Interfund receivables	248,244		248,244
Capital assets (net of accum deprec of \$889,477)	710,995		710,995
<b>Total assets</b>	<u>\$ 2,026,257</u>	<u>\$ 77,322</u>	<u>\$2,103,579</u>
<b>Liabilities</b>			
Accounts payable	\$ 175,743	\$ 8,633	\$ 184,376
Intergovernmental payables - state	436,251		436,251
Interfunds payables	-	68,689	68,689
Current portion of long term obligations	52,872		52,872
Noncurrent portion of long term obligations	402,694		402,694
<b>Total liabilities</b>	<u>1,067,560</u>	<u>77,322</u>	<u>1,144,882</u>
<b>Net position</b>			
Invested in capital assets	710,995		710,995
Unrestricted, undesignated	247,702	-	247,702
<b>Total net position</b>	<u>958,697</u>	<u>-</u>	<u>958,697</u>
<b>Total liabilities &amp; net position</b>	<u>\$ 2,026,257</u>	<u>\$ 77,322</u>	<u>\$2,103,579</u>

See independent auditor's report and accompanying notes to basic financial statements.

## EAST ORANGE COMMUNITY CHARTER SCHOOL

A-2

## Statement of Activities

Year ended June 30, 2013

Functions/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position		Total
		Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	
<b>Governmental activities:</b>						
<b>Instruction:</b>						
Regular	\$ 3,201,009		\$ 359,164	\$ (2,841,845)		\$ (2,841,845)
<b>Administrative &amp; Support services:</b>						
General administration	2,240,638			(2,240,638)		(2,240,638)
Support services	2,028,603		144,083	(1,884,520)		(1,884,520)
Capital outlay				-		
Unallocated depreciation	48,487			(48,487)		(48,487)
Total governmental activities	<u>7,518,737</u>		<u>503,247</u>	<u>(7,015,490)</u>		<u>(7,015,490)</u>
<b>Business-type activities:</b>						
Food service	379,515	\$ 3,342	270,089		\$ (106,084)	(106,084)
After care/summer programs	142,147	120,029			(22,118)	(22,118)
Total business-type activities	<u>521,662</u>	<u>123,371</u>	<u>270,089</u>	<u>-</u>	<u>(128,202)</u>	<u>(128,202)</u>
Total primary government	<u>\$ 8,040,399</u>	<u>\$ 123,371</u>	<u>\$ 773,336</u>	<u>(7,015,490)</u>	<u>(128,202)</u>	<u>(7,143,692)</u>
<b>General revenues and transfers:</b>						
Local sources				834,196	-	834,196
Federal and state sources				6,231,526		6,231,526
Miscellaneous				9,687		9,687
Transfers				(128,202)	128,202	-
Total general revenues and transfers				<u>6,947,207</u>	<u>128,202</u>	<u>7,075,409</u>
Change in net position				(68,283)	-	(68,283)
Net position - beginning				1,026,980		1,026,980
Net position - ending				<u>\$ 958,697</u>	<u>\$ -</u>	<u>\$ 958,697</u>

See independent auditor's report and accompanying notes to basic financial statements.

## **Funds Financial Statements**

**Governmental Funds**

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Governmental Funds**

B-1

**Balance Sheet**

**June 30, 2013**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Totals Governmental Funds</u>
<b>Assets</b>			
Cash and cash equivalents	\$ 267,217	\$ 247,306	\$ 514,523
Accounts receivable:	-		-
State	153,381	-	153,381
Federal	-	212,695	212,695
Other	7,705		7,705
Other current assets	178,714	-	178,714
Interfund receivable	698,898		698,898
<b>Total assets</b>	<u>\$ 1,305,915</u>	<u>\$ 460,001</u>	<u>\$ 1,765,916</u>
<b>Liabilities and Fund Balances</b>			
Interfund accounts payables		\$ 450,654	\$ 450,654
Accounts payable	\$ 166,396	9,347	175,743
Intergovernmental payables - federal	-	-	-
Intergovernmental payables - state	436,251	-	436,251
			-
<b>Total liabilities</b>	<u>602,647</u>	<u>460,001</u>	<u>1,062,648</u>
<b>Fund balances:</b>			
Unreserved:			
Undesignated	703,268	-	703,268
<b>Total fund balances</b>	<u>703,268</u>	-	<u>703,268</u>
<b>Total liabilities and fund balances</b>	<u>\$ 1,305,915</u>	<u>\$ 460,001</u>	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Cost of capital assets	1,600,472
Accumulated depreciation	<u>(889,477)</u>
	<u>710,995</u>

Long-term liabilities, including capital leases and compensated absences are not due and payable in the current period and therefore are not reported as liabilities in the funds.

Long-term obligations	(455,566)
-----------------------	-----------

Net position of governmental activities - A-1	<u>\$ 958,697</u>
---	-------------------

*See independent auditor's report and accompanying notes to basic financial statements.*

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Governmental Funds**

**B-2**

**Statement of Revenues, Expenditures and Changes in Fund Balances  
Year ended June 30, 2013**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Total</u>
<b>Revenues:</b>			
Local sources:			
Local tax levy	\$ 834,196		\$ 834,196
Miscellaneous	9,687		9,687
Total revenues - local sources	<u>843,883</u>		<u>843,883</u>
Federal sources	-	\$ 503,247	503,247
State sources	6,049,150		6,049,150
TPAF/FICA reimbursements	<u>182,376</u>	<u>-</u>	<u>182,376</u>
Total revenues	<u>7,075,409</u>	<u>503,247</u>	<u>7,578,656</u>
Current expense:			
Instruction	2,841,845	359,164	3,201,009
Administrative	2,240,638		2,240,638
Support services	1,888,515	144,083	2,032,598
Capital outlay	<u>50,589</u>	<u>-</u>	<u>50,589</u>
Total expenditures	<u>7,021,587</u>	<u>503,247</u>	<u>7,524,834</u>
Excess (deficiency) of revenues over (under) expenditures	53,822	-	53,822
Other financing sources:			
Transfer to cover food deficit	(128,202)		(128,202)
Fund balances, beginning of year	<u>777,648</u>	<u>-</u>	<u>777,648</u>
Fund balances, end of year	<u>\$ 703,268</u>	<u>\$ -</u>	<u>\$ 703,268</u>

*See independent auditor's report and accompanying notes to basic financial statements.*

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Reconciliation of the Statement of Revenues, Expenditures**  
**And Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**Year ended June 30, 2013**

B-3

**Total net change in fund balances - governmental funds (B-2)** **\$ (74,380)**

**Amounts reported for governmental activities in the statement of activities (A-2) are different because:** -

Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation expenses in the period. Additionally, in the Statement of Activities gains or (losses) are recognized upon disposition.

	Depreciation expense	\$ (48,487)	
	Capital outlays	-	(48,487)

Repayment of long term loan principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position and it is not reported in the Statement of Activities.

	Repayment of long term loan principal	54,584	54,584
--	---------------------------------------	--------	--------

**Change in net position of governmental activities (A-2)** **\$ (68,283)**

*See independent auditor's report and accompanying notes to basic financial statements.*

## **Proprietary Funds**

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Proprietary Funds**

**B-4**

**Statement of Net Position**

**June 30, 2013**

Assets	
Current assets:	
Cash and cash equivalents	\$ 17,749
Accounts receivable:	-
Federal	51,563
State	948
Other	2,692
Other current assets	4,370
Total current assets	<u>\$ 77,322</u>
Liabilities	
Current liabilities:	
Interfund payable - general fund	\$ 68,689
Accounts payable	8,633
Total current liabilities	<u>\$ 77,322</u>
Net position	
Unrestricted	-
Total net position	<u><u>\$ -</u></u>

*See independent auditor's report and accompanying notes to basic financial statements.*

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Proprietary Funds**

B-5

**Statement of Revenues, Expenditures and Changes in Net Assets**

**Year ended June 30, 2013**

Operating revenues:	
Charges for services:	
Daily sales - nonreimbursable programs	\$ 123,371
Miscellaneous revenue	-
Total Operating revenues	<u>123,371</u>
Operating expenses:	
Cost of sales	371,687
Salaries	101,970
Employee benefits	-
Professional /technical service	-
Supplies and materials	7,828
Depreciation	-
Miscellaneous	40,177
Total operating expenses	<u>521,662</u>
Operating income/(loss)	<u>(398,291)</u>
Nonoperating revenues:	
State sources:	
State school lunch program	3,684
State school breakfast program	243
Federal sources:	
National school lunch program	172,830
National school breakfast program	87,340
Summer lunch program	5,992
Total nonoperating revenues	<u>270,089</u>
Net income/(loss) before contributions & transfers	(128,202)
Other financing sources:	
Transfer in/(out) - board contribution	128,202
	<u>128,202</u>
Change in net position	-
Total net position-beginning of year	<u>-</u>
Total net position-end of year	<u>\$ -</u>

*See independent auditor's report and accompanying notes to basic financial statements.*

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Proprietary Fund**

**B-6**

**Statement of Cash Flows**

**Year ended June 30, 2013**

<b>Cash flows from operating activities</b>	
Operating loss	\$ (398,291)
Adjustment to reconcile operating loss to net cash used in operating activities:	
Changes in assets and liabilities:	
Increase in accounts receivable	(12,525)
Increase in due to general fund	38,571
Increase in accounts payable	(16,078)
Net cash provided in operating activities	<u>(388,323)</u>
<b>Cash flows from noncapital financing activities:</b>	
Cash received from state reimbursements	3,927
Cash received from federal reimbursements	266,162
Operating subsidies and transfers from other funds	128,202
Net cash provided by noncapital financing activities	<u>398,291</u>
<b>Cash flows from investing activities</b>	-
Net decrease in cash and cash equivalents	9,968
Cash and cash equivalents, beginning	12,151
Cash and cash equivalents, ending	<u>\$ 22,119</u>

*See independent auditor's report and accompanying notes to basic financial statements.*

## **Fiduciary Funds**

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Fiduciary Funds**

B-7

**Statement of Fiduciary Net Position**

**June 30, 2013**

	<u>Unemployment Compensation</u>	<u>Student Activity Fund</u>	<u>Agency Fund Payroll</u>	<u>Total</u>
<b>Assets</b>				
Cash and cash equivalents	\$ -	\$ -	\$ 205,778	\$ 205,778
<b>Total assets</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 205,778</u>	<u>\$ 205,778</u>
<b>Liabilities</b>				
Payroll deductions and withholdings	\$ -	\$ -	26,223	26,223
Interfund payables	-	-	179,555	179,555
Due to students group	-	-	-	-
<b>Total liabilities</b>	<u>-</u>	<u>\$ -</u>	<u>\$ 205,778</u>	<u>\$ 205,778</u>
<b>Net position</b>				
<b>Total liabilities and net position</b>	<u>-</u>	<u>\$ -</u>		

*See independent auditor's report and accompanying notes to basic financial statements.*

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Fiduciary Funds**

**B-8**

**Statement of Changes in Fiduciary Net Position**

**Year ended June 30, 2013**

	<u>Unemployment Compensation</u>
Revenues:	
General fund appropriation	\$ 75,546
Total revenues	<u>75,546</u>
Expenditures:	
Payments to NJ Unemployment Compensation Fund	75,546
Total expenditures	<u>75,546</u>
Excess(deficiency) of revenue over(under) expenditures	-
Net position, beginning	<u>-</u>
Net position, ending	<u><u>\$ -</u></u>

*See independent auditor's report and accompanying notes to basic financial statements.*

## **Notes to Basic Financial Statements**

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**1 Description of the Charter School District and Reporting Entity**

East Orange Community Charter School (the "Charter School" was incorporated in the State of New Jersey in January 1998 as a non-for-profit corporation for the purpose of operating and maintaining a public school under a charter granted by the State of New Jersey, which promotes comprehensive educational reform by infusing innovation into the public education system. It is an instrumentality of the State of New Jersey, established to function as an education institution. The Charter School's Board of Trustees (the Board) is responsible for the fiscal control of the Charter School. A Principal/Chief School Administrator is appointed by Board and is responsible for the administrative control of the Charter School. Under the existing the statutes, the Charter School's duties and powers include, but not limited to the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements of the Charter School are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the Charter School. For the Charter School, this includes general operations, food service and student related activities of the Charter School.

The primary criterion for including activities within the Charter School's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the Charter School. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, and ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the Charter School over which the Board exercises operating control. Based on the aforementioned criteria, the Charter School has no component units to be included in the reporting entity. Further, the Charter School is not includable in any other reporting entity on the basis of such criteria.

The East Orange Community Charter School Board of Trustees also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

Its mission is to establish a character school to serve as a neighborhood resource and as a model for other similar schools. The East Orange Community Charter School is committed to achieving the New Jersey Core Curriculum Content Standards and producing high academic achievement by all students. The Charter School will integrate a holistic curriculum, utilize learner center techniques, family and care giver centered approaches, comprehensive community involvement, cutting edge technology and an intimate nurturing environment that will enhance positive self-images.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies**

This summary of significant accounting policies of East Orange Community Charter School is presented to assist in understanding the Charter School's financial statements and notes are a representation of the Charter School's management, who is responsible for their integrity and objectivity. These accounting policies conform to generally accepted accounting principles in the United States as applied to governmental units and have been consistently applied in the preparation of these financial statements.

The financial statements of the East Orange Community Charter School (the "Charter School") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The Charter School also applies Financial Accounting Standards Board (FASB) pronouncements issued on or before November 30, 1989, to its governmental and business-type activities and to its enterprise fund unless they conflict with or contradict GASB pronouncements. The most significant of the Charter School's accounting policies are described below:

**A Basis of Presentation**

The Charter School's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements that provide a more detailed level of financial information.

**Charter School Government-wide Financial Statements**

The statement of net position and the statement of activities display information about the Charter School as a whole. These statements include the financial activities of the Charter School, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental and business-type activities of the Charter School at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Charter School's governmental and business-type activities. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Charter School, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Charter School.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

The governmental activities generally are financed through federal and state awards, taxes and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

**Fund Financial Statements**

Fund financial statements of the Charter School are organized into funds, each of which is considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditure/expenses. Funds are organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Charter School. The New Jersey Department of Education (NJDOE) requires that all funds be reported as major, as it is considered important for public interest and to promote consistency among Charter Schools financial reporting in the State of New Jersey.

**B Fund Accounting**

The Charter School segregates transactions related to certain Charter School functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Charter School at a more detailed level.

**Governmental Funds**

Governmental funds are those funds through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Charter Schools' major governmental funds:

***General Fund*** - The General Fund is the primary operating fund of the Charter School. It is used to account for all financial resources except those that are legally or administratively required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

As required by the New Jersey Department of Education, the Charter School included budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of ground, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expense by board resolution.

***Special Revenue Fund*** - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major Capital Projects, Debt Service or the Enterprise Funds) and local appropriations that legally restricted to expenditures for specified purposes.

***Capital Projects Fund*** - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. As of June 30, 2013 there was no Capital Projects Fund.

**Proprietary Funds**

The focus of Proprietary Funds' measurement is upon determination of net income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those to similar to business in the private sector. The following is a description of the Proprietary Funds of the Charter School:

***Enterprise Funds*** - The Enterprise Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the Charter School is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods and services to the students on a continuing basis be financed or recovered primarily through user charges; or where the Charter School has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriated for capital maintenance, public policy, management control, accountability or other purposes.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

All proprietary funds are accounted for on a cost of services or “capital maintenance” measurement focus. This means that all assets and all liabilities, whether current or non-current, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenue) and decreases (expenses) in net total assets.

**Fiduciary Funds**

Fiduciary or trust and Agency Funds are used to account for assets held by the Charter School in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. This fund category includes:

***Trust Funds*** - Expendable Trust Funds (unemployment compensation) are accounted for in essentially the same manner as the governmental funds. The unemployment compensation trust fund is used to account for contributions from employees and the employer (the Charter School) and interest earned on the balance as well as payments to the State for reimbursements of unemployment claims.

***Agency Funds*** – Agency funds (*Payroll, Health Benefits and Student Activity Fund*) are used to account for the assets that the Charter School holds on behalf of others as their agent. Agency funds are custodial in nature and do not involved measurement of results of operations.

**C Measurement Focus and Basis of Accounting**

***Measurement focus*** is a term used to describe “which” transactions are recorded within the various financial statements. ***Basis of accounting*** refers to “when” transactions are recorded regardless of the measurement focus applied.

**Measurement Focus**

On the government-wide statements of net position and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statement of these funds present increases (i.e., revenues and other financing sources), and decreases (i.e. Expenditures and other finances uses) during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

All proprietary funds are accounted for on a flow economic resources measurement focus. With this measurement focus, the accounting objectives are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flow. All assets and all liabilities, whether current or non-current, associated with their activities are included on the balance sheet. Fund equity (i.e., net total assets) is classified as net position.

**Basis of Accounting**

In the government wide statement of net position and statements of activities, both governmental and business like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting revenues are recognized when earned and expenses are recognized when the liability, resulting from exchange and exchange like transactions, is incurred (i. e the exchange takes place).

In the fund financial statements, governmental fund and agency funds are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determine and "available" means collectible with the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental funds revenues.

**D Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the general and special revenue fund. The budgets are submitted to the County Office and the Education Commissioner for approval. Budgets except for the special revenue fund which is prepared using a non-GAAP budgetary basis, are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by Charter School Board resolution at any time during the fiscal year subject to the limitation of P.L. 2004 c73 (S1701). The Board of Trustees did not make any material supplemental budgetary appropriations during the fiscal year.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental funds types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognized encumbrances as expenditures and also recognized the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow of the presentation of GAAP basis financial reports.

**E Cash, Cash Equivalent and Investments**

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investment with a maturity of three months or less at the time of purchases and are stated at cost plus accrued interest. US Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchases are stated at cost. All other investments are stated at fair value.

New Jersey Charter Schools are limited as to the types of the investments and types of financial institution they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investment that may be purchased by New Jersey Charter Schools.

Additionally, the Charter School has adopted a cash management plan that requires it to deposit public fund in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. established the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan Institutions, bank (both state and national banks) and saving bank the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposit of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

**F Short-Term Interfund Receivables/Payables**

On the fund financial statement, receivable and payables resulting from short-term (due within one year) interfund loans are classified as interfund receivables/payables. Interfund balances within governmental activities and within business-type activities are eliminated on the Government Wide Statements of Net Position.

**G Inventories and Prepaid Expenses**

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditure during the year of purchase. Inventories in the proprietary funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method.

**H Capital Assets**

Capital assets, which include leasehold improvements, equipment, furniture & fixtures and vehicles are reported in the applicable governmental or business-type activities columns of the Government-wide financial statements. Capital assets are defined by the Charter School as assets with initial, individual cost of more than \$2,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or through estimation procedures performed by an independent appraisal company.

The cost of normal repairs and maintenance that do not add to the value of the asset or materially extend the assets lives are not capitalized. Donated capital assets are capitalized at estimated fair market value on the date donated. Depreciation of capital assets is computed and recorded by the straight-line method.

<u>Description of Capital Asset</u>	<u>Estimated Lives (Years)</u>
Building and improvements	30
Leasehold improvements	15
Equipment	5
Furniture and fixtures	5
Vehicles	5

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

**I Compensated Absences**

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on specific event that is outside the control of the Charter School and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on specific event that is outside the control of the Charter School and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

For governmental fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported.

The entire sick leave and vacation leave liabilities are reported on the school-wide financial statements.

The Charter School had no compensated absences as of June 30, 2013.

**J Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, the non-current portion of compensated absences and mortgage payable (if any) that will be paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

**K Deferred Revenue**

Deferred revenue in special revenue fund represent cash that has been received but not yet earned.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

**L Fund Balance and Equity**

In February 2009, the GASB issued GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions (“GASB 54”). GASB 54 is effective for periods beginning after June 15, 2010 and establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which government is bound to observe constraints imposed upon the use of resources reported in governmental funds. Under GASB 54, fund balances in the governmental funds financial statements are reported under the modified accrual basis of accounting and classified into the following five categories, as defined below:

1. Nonspendable – includes amounts that cannot be spent because they either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Assets included in this fund balance category include prepaid assets, inventories, long-term receivables, and corpus of any permanent funds.
2. Restricted – includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.
3. Committed – includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority.
4. Assigned – amounts intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.
5. Unassigned – includes all spendable amounts not contained in the other classifications.

When both restricted and unrestricted resources are available for use, it is the Charter School’s policy to use restricted resources first, then unrestricted resources as they are needed. For the unrestricted fund balance, the Charter School first spends committed funds, then assigned funds, and finally, unassigned funds.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**2 Summary of Significant Accounting Policies - *continued***

**M Net Position**

Net Position represent the difference between assets and liabilities in the Government-wide financial statements. Net position invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any long-term debt used to build or acquire the capital assets. Net position are reported as restricted in the Government-wide financial statements when there are limitations imposed on their use through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

**N Management Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates that affect the recorded amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**O On-Behalf Payments**

Revenues and expenditures of the General Fund include payment made by the state of New Jersey for Pension and social security contributions for certified teacher members of the New Jersey Teachers Pension and Annuity Fund. The amounts are not required to be included in the Charter School's annual budget.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**3 Deposits and Investments**

New Jersey statutes require that Charter Schools deposit public funds in public depositories located in New Jersey that are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. Charter schools are also permitted to deposit public funds in the State of New Jersey Cash Management Fund (NJCMF), the New Jersey Arbitrage Rebate Management Fund (NJARM) and the M.B.I.A Class.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows: The market value of the collateral must equal at least 5% of the average daily balance of collected funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%. All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

The Charter School's cash and cash equivalents are classified below to inform financial statement users about the extent to which the Charter School's deposits and investments are exposed to custodial credit risk. As of June 30, 2013, the Charter School's carrying amount of deposits and investments are as follows:

	<u>General Fund</u>	<u>Special Revenue</u>	<u>Enterprise Funds</u>	<u>Agency Funds</u>	<u>Total</u>
Operating A/C	\$ 267,217	\$ 247,306	\$ 17,749	\$ 205,778	\$ 738,050

Operating cash accounts are held in the Charter School's name by several banking institutions. At June 30, 2013, the Charter School's carrying amount of deposits was \$738,050 and the bank balance was \$1,020,608. Of the bank balance, \$750,000 of the Charter School's cash deposits on June 30, 2013 were secured by federal deposit insurance and \$270,608 was covered by a collateral pool maintained by the bank as required by New Jersey statutes in accordance with the New Jersey Governmental Unit Deposit protection Act ("GUDPA").

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**3 Deposits and Investments - *continued***

GASB Statement No. 40 requires that the Charter School disclose whether its deposits are exposed to custodial risk (risk that in the event of failure of the counterparty, the Charter School would not be able to recover the value of its deposit or investment). In general deposits are considered to be exposed to custodial risk by three categories described below:

***Category 1***

Insured or collateralized with securities held by the Charter School or by its agent in the Charter School's name.

***Category 2***

Collateralized with securities held by the pledging public depository's trust department or agent in the Charter School's name.

***Category 3***

Uncollateralized, including any deposits that are collateralized with securities held by the pledging public depository, or by its trust department or agent, but not in the Charter School's name.

The Charter School does not have a policy for the management of the custodial risk, other than depositing all of its funds in banks covered by GUDPA.

**Investments**

New Jersey statutes permit the Charter School to purchase the following types of securities:

1. Bonds or other obligations of the United States or obligations guaranteed by the United States.
2. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal national Mortgage Agency or of any United States Bank for Cooperatives which have a maturity date not greater than twelve months from the date of purchase.
3. Bonds or other obligations of the Charter School.
4. New Jersey Cash Management Fund, New Jersey Arbitrage Rebate Management Fund and MBIA CLASS.

As of June 30, 2013, the Charter School did not hold any investments.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**4 Capital Assets**

The following schedule is a summarization of the governmental activities changes in capital assets for the year ended June 30, 2013:

<b>Governmental activities</b>	<b>Beginning Balance</b>	<b>Net Additions (Deletions)</b>	<b>Ending Balance</b>
<b>Capital assets not depreciated:</b>			
Land	<u>\$ 50,000</u>		<u>\$ 50,000</u>
<b>Capital assets, being depreciated:</b>			
Buildings	916,085		916,085
Leasehold improvements	155,910		155,910
Vehicles	55,300		55,300
Machinery and equipment	<u>423,177</u>		<u>423,177</u>
	<u>1,550,472</u>		<u>1,550,472</u>
Less accumulated depreciation	<u>840,990</u>	<u>\$ 48,487</u>	<u>889,477</u>
Total capital assets net	<u><u>\$ 759,482</u></u>	<u><u>\$ (48,487)</u></u>	<u><u>\$ 710,995</u></u>

Depreciation expense of \$48,487 was charged to an unallocated function.

**5 Lease Obligation**

The Charter School leases several space facilities and office equipment under operating lease agreements that expire within the next 3-4 years. Total payments under these lease agreements were \$506,924 during the year ended June 30, 2013.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**6 Pension Plans**

**Description of Plans**

Substantially all of the employees of the Charter School are covered by either the Public Employee's Retirement System or the Teacher's Pension and Annuity Fund (both of which are contributory defined benefits plans). Both were established by state statute and are administered by the New Jersey Division of Pension and Benefit (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirements System and the Teacher's Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

**Teachers Pension and Annuity Fund (TPAF)**

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirements health care to substantially all full time certified teachers or professional staff of the public school systems in the State. The Teacher's Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Charter School and the systems other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

**Public Employees' Retirement System (PERS)**

The public Employees' Retirement Systems (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full time employees of the State or any county municipality, Charter School, or public agency provided the employee is not a member of another state-administered retirement system. The public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full time employees of the State of New Jersey or any county, municipality, Charter School, or public agency, provided the employee is not required to be a member of another state administered retirement system or other state or local jurisdiction.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**6 Pension Plans - *continued***

**Defined Contribution Retirement Program (DCRP)**

The Defined Contribution Retirement Program (DCRP) was established under the provision of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one year of membership.

**Vesting and Benefit Provisions**

The vesting and benefit provisions for PERS are set by N.J.S.A 43:15a and 4303B and N.J.S.A. 18A: for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 55 and are generally determined to be 1/55 of the final average salary for each year of service credit as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for member who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the member's accounts.

**Significant Legislation**

Effective June 28, 2011, P.L. 2011, c. 78 enacted certain changes in the operations and benefit provisions of the TPAF and the PERS systems.

**Pension Plan Design Changes**

Effective June 28, 2011, P.L. 2011, c. 78, new members of TPAF and PERS, hired on or after June 28, 2011, will need 30 years of creditable service and have attained the age of 65 for receipt of the early retirement benefit without a reduction of 1/4 of 1% for receipt of the early retirement benefit without a reduction of 1/4 of 1% for each month that the member is under age 65. New members will be eligible for a service retirement benefit at age 65.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**6 Pension Plans - *continued***

**Funding Changes**

Under the new legislation, the methodology for calculating the unfunded accrued liability payment portion of the employer's annual pension contribution to the PERS, and TPAF. The unfunded actuarial accrued liability (UAAL) will be amortized for each plan over an open-ended 30 year period and paid in level dollars. Beginning with the July 1, 2019 actuarial valuation (July 1, 2018 for PERS), the UAAL will be amortized over a closed 30 year period until the remaining period reaches 20, when the amortization period will revert to an open-ended 20 year period.

**COLA Suspension**

The payment of automatic cost-of-living adjustment to current and future retirees and beneficiaries are suspended until reactivated as permitted by this law.

**Contribution Requirements**

The contribution policy is set by N.J.S.A. 43:15A and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

Effective June 28, 2011, P.L. 2001, c. 78 provides for increases in the employee contribution rates: from 5.5% to 6.5% plus an additional 1% phased-in over 7 years beginning in the first year, meaning after 12 months, after the law's effective date for TPAF and PERS.

Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, non-contributory death benefits, and post-retirement medical premiums. Under current statute the charter school is a non-contributing employer of TPAF (i.e., the State of New Jersey makes the employer contribution on behalf of public school districts and charter school).

**Annual Pension Costs (APC)**

Per the requirements of GASB Statement No. 27 for the year ended June 30, 2011 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**6 Pension Plans - *continued***

**Annual Pension Costs (APC) - *continued***

PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

The Charter School's contribution to PERS for the year ended June 30, 2013 was \$171,887.

In accordance with N.J.S.A 18A:66-66 the State of New Jersey reimbursed the Charter School \$182,376 during the year ended June 30, 2013 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the school wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 24.

**7 Post Retirement Benefits**

P.L. 1987, c. 384 and P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees.

As of June 30, 2012, there were 97,661 retirees receiving post-retirement medical benefits. The cost of these benefits is funded through contribution by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a prefunding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126 which provides free health benefits to members of PERS, and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The state paid \$146.6 million toward Chapter 126 benefits for 16,618 eligible retired members in fiscal year 2012.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**8 Compensated Absences**

The Charter School accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

Charter School employees are granted varying amounts of vacation and sick leave in accordance with the Charter School's personnel policy. The Charter School's policy permits employees to accumulate unused sick and personal days and carry forward the full amount to subsequent years. Upon termination or upon retirement, employees are currently not paid for accrued vacation or unused sick and personal days. The Board of the Charter School is currently reviewing the exiting compensated absences policies with the intent of addressing the issues of accumulation and payments upon termination.

As of June 30, 2013, Charter School-wide compensated absences amounted to \$-0-.

**9 Deferred Compensation**

The Charter School offers its employees a deferred compensation plan created in accordance with the IRS code 403(b). The plan which is administered by American Skandia Advisor Funds, Inc. and Primerica Financial Services permits participants to defer a portion of their salaries until future years.

**10 Economic Dependency**

The Charter School receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if it were to occur, could have an effect on the Charter School's programs and activities.

**11 Contingent Liabilities**

The Charter School participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Charter School may be required to reimburse the grantor government. As of June 30, 2013, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Charter School believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the Charter School.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**11 Contingent Liabilities - *continued***

The Charter School's attorney's letter advises that there is no litigation, pending litigation claims, contingent liabilities, unasserted claims for assessments or statutory violations which involved the Charter School and which might materially affect the Charter School's financial position.

**12 Risk Management**

The Charter School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The Charter School maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section (UNAUDITED) of this Comprehensive Annual Financial Report.

**13 Interfund Receivables, Payables and Transfers**

The composition of interfund balances as of June 30, 2013 is as follows:

Fund	Interfund Receivable	Interfund Payable
General Fund	\$ 698,898	
Special Revenue Fund	-	\$ 450,654
Enterprise Fund		68,689
Trust and Agency Fund	-	179,555
	\$ 698,898	\$ 698,898

The above balances are the results of revenues earned or other financing sources received in one fund which are due to another fund and/or expenditures paid by one fund on behalf of another fund and/or to cover cash balances which were in negative position. Liquidation of this interfund balances is expected within the next fiscal year.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**14 Receivables**

Receivables as of June 30, 2013 consisted of accounts, intergovernmental, grants and miscellaneous. All receivables are considered collectible in full. A summary of the principal items of receivables are as follows:

State aid	\$ 154,329
Federal aid	264,258
Other	10,397
Total receivables	<u>\$ 428,984</u>

**15 Subsequent Events**

The Charter School has evaluated all subsequent events occurring through the date of the independent auditor's report which is the date the financial statements were available to be issued. Based on this evaluation, the Charter School has determined that no subsequent events require disclosure in the financial statements.

**16 Mortgage Payable**

The Charter School has an outstanding balance on a mortgage held by Valley National Bank. The original loan amount of \$748,000 was refinanced on January 31, 2006 at a variable interest rate. The current rate is 3.875% per annum and adjusts every five years. It is scheduled to mature on February 1, 2021. Future minimum payments are as follows:

<b>Year ending June 30:</b>	<b>Mortgage Payments</b>
2014	\$ 52,872
2015	54,958
2016	57,125
2017	59,379
2018	61,721
Thereafter	169,511
	<u>\$ 455,566</u>

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2013**

---

**17 Line of Credit**

The Charter School has a line of credit in the amount of \$300,00 with Wells Fargo Bank. The facility was utilized during the year ended June 30, 2013 to assist the Charter School in managing its cash flows during the months of July through September 2012. All outstanding balances were paid during the year, there was no outstanding balance as of June 30, 2013.

Interest accrued on the unpaid balance at Wells Fargo Bank's Prime Rate Plus 1% and the rate changes from time to time in accordance with changes in the Bank's Prime Rate. Interest expense (on the amount of the Line of Credit utilized) during the year was \$858.

# Required Supplementary Information

## Part II

### Budgetary Comparison

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
General Fund**

C-1

**Budget Comparison Schedule**

**Year ended June 30, 2013**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>Revenues</b>					
Local Sources:					
Local tax levy	\$ 793,932	\$ 40,264	\$ 834,196	\$ 834,196	\$ -
Miscellaneous	9,194	-	9,194	9,687	493
<b>Total revenues -local sources</b>	<b>803,126</b>	<b>40,264</b>	<b>843,390</b>	<b>843,883</b>	<b>493</b>
State sources	5,964,817	84,333	6,049,150	6,049,150	-
TPAF-Social Security	182,376	-	182,376	182,376	-
<b>Total revenues</b>	<b>6,950,319</b>	<b>124,597</b>	<b>7,074,916</b>	<b>7,075,409</b>	<b>493</b>
<b>Expenditures</b>					
Current expense:					
Instruction					
Salaries of teachers	1,559,700	\$ 274,266	1,833,966	1,833,966	-
Other salaries for instruction	647,256	69,138	716,394	716,394	-
Purchased professional technical services	61,000	(232)	60,768	60,768	-
Other purchased services	42,612	(16,658)	25,954	25,954	-
General educational supplies	130,500	20,615	151,115	151,115	-
Textbooks	68,000	(14,352)	53,648	53,648	-
Miscellaneous expenses	10,000	(10,000)	-	-	-
	<u>2,519,068</u>	<u>322,777</u>	<u>2,841,845</u>	<u>2,841,845</u>	<u>-</u>
Administrative cost:					
Salaries	553,200	49,531	602,731	602,731	-
Total benefit costs	704,058	89,833	793,891	793,891	-
Professional /Technical service	288,000	99,591	387,591	387,591	-
Other purchased services	-	-	-	-	-
Communications and Telephones	128,648	79,933	208,581	208,581	-
Supplies and materials	36,000	6,279	42,279	42,279	-
Interest on current loans	3,900	(3,042)	858	858	-
Mortgage interest	117,366	(98,379)	18,987	18,987	-
Miscellaneous expenses	4,000	(656)	3,344	3,344	-
	<u>1,835,172</u>	<u>223,090</u>	<u>2,058,262</u>	<u>2,058,262</u>	<u>-</u>
Support services:					
Salaries	928,979	(81,709)	847,270	847,270	-
Purchased prof/tech service	15,800	(11,490)	4,310	4,310	-
Other purchased services	271,522	(22,958)	248,564	248,564	-
Rent on land and buildings	526,000	(19,076)	506,924	506,924	-
Insurance-fidelity, liability property	60,000	(19,915)	40,085	40,085	-
Supplies and materials	50,000	12,034	62,034	62,034	-
Energy & Utilities	216,542	(46,992)	169,550	169,550	-
Miscellaneous expenses	3,000	(1,059)	1,941	1,941	-
Transportation other than to/from school	-	7,837	7,837	7,837	-
<b>Total support services</b>	<b>2,071,843</b>	<b>(183,328)</b>	<b>1,888,515</b>	<b>1,888,515</b>	<b>-</b>

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
General Fund**

C-1

**Budget Comparison Schedule**

**Year ended June 30, 2013**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Capital outlay:					
Instructional equipment	28,654	(28,654)	-	-	-
Non-instructional equipment	-	-	-	-	-
Purchase land/improvements	88,565	(37,976)	50,589	50,589	-
Total capital outlay	<u>117,219</u>	<u>(66,630)</u>	<u>50,589</u>	<u>50,589</u>	<u>-</u>
TPAF-Social Security	182,376	-	182,376	182,376	-
Total expenditures	<u>6,725,678</u>	<u>295,909</u>	<u>7,021,587</u>	<u>7,021,587</u>	<u>-</u>
Excess (deficiency) of revenues over (under) expenditures	224,641	(171,312)	53,329	53,822	493
Other financing sources:					
Transfer to cover food deficit	-	(128,202)	(128,202)	(128,202)	-
Fund balances, beginning of year	<u>777,648</u>	<u>-</u>	<u>777,648</u>	<u>777,648</u>	<u>-</u>
Fund balances, end of year	<u>\$ 1,002,289</u>	<u>\$ (299,514)</u>	<u>\$ 702,775</u>	<u>\$ 703,268</u>	<u>\$ 493</u>

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Special Revenue Fund**

C-2

**Budget Comparison Schedule**

**Year ended June 30, 2013**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>Revenues</b>					
Federal sources	\$ 545,198	\$ -	\$ 545,198	\$ 503,247	\$ 41,951
Total revenues -all sources	<u>\$ 545,198</u>	<u>\$ -</u>	<u>\$ 545,198</u>	<u>\$ 503,247</u>	<u>\$ 41,951</u>
<b>Expenditures</b>					
<b>Current Expenditures:</b>					
<b>Instruction:</b>					
Salaries of teachers	\$ 358,360	\$ -	\$ 358,360	\$ 324,147	\$ 34,213
Purchased Prof. and technical services	4,750	-	4,750	4,688	62
Other purchased services	-	-	-	-	-
General supplies	30,327	-	30,327	30,329	(2)
Miscellaneous expenditures	-	-	-	-	-
Total instruction	<u>393,437</u>	<u>-</u>	<u>393,437</u>	<u>359,164</u>	<u>34,273</u>
<b>Support services</b>					
Support services salaries	1,800	-	1,800	1,800	-
Employee benefits	70,675	-	70,675	67,767	2,908
Purchased professional services	52,067	-	52,067	49,000	3,067
Other purchased services	9,583	-	9,583	8,313	1,270
Supplies	17,636	-	17,636	17,203	433
Miscellaneous expenditures	-	-	-	-	-
Total support services	<u>151,761</u>	<u>-</u>	<u>151,761</u>	<u>144,083</u>	<u>7,678</u>
<b>Capital Outlay:</b>					
<b>Facilities acquisition and construction services</b>					
Instructional equipment	-	-	-	-	-
Noninstructional equipment	-	-	-	-	-
Construction services	-	-	-	-	-
Total facilities acquisition and construction services	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total expenditures	<u>\$ 545,198</u>	<u>\$ -</u>	<u>\$ 545,198</u>	<u>\$ 503,247</u>	<u>\$ 41,951</u>

## Notes to Required Supplementary Information

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Note to Required Supplementary Information**  
**Budget to GAAP Reconciliation**

C-3

Year ended June 30, 2013

		General Fund	Special Revenue Fund
<b>Sources/inflows of resources</b>			
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule:	[C-1]	\$ 7,075,409	
	[C-2]		\$ 503,247
Difference - budget to GAAP: Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		0	0
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds	[B-2]	\$ 7,075,409	\$ 503,247
<b>Uses/outflows of resources</b>			
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1]	\$ 7,021,587	
	[C-2]		\$ 503,247
Differences - budget to GAAP Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.			0
Transfers to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes. Net transfer (outflows) to general fund		0	0
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	[B-2]	\$ 7,021,587	\$ 503,247

Note 1) The general fund budget basis of the use/outflow of resources is GAAP, therefore no reconciliation is required.

## Other Supplementary Information

## School Level Schedules

## Special Revenue Fund

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Special Revenue Fund**

E-1

**Combining Schedule of Program, Revenue and Expenditures  
Budgetary Basis**

Year ended June 30, 2013

	<b>Title IA C/Year 2012-2013</b>	<b>I.D.E.A. C/Year 2012-2013</b>	<b>Title IIA C/Year 2012-2013</b>	<b>Race to The-Top 2012-2013</b>	<b>Total</b>
<b>Revenues</b>					
Federal sources	\$ 327,781	\$ 121,443	\$ 27,857	\$ 26,166	\$ 503,247
<b>Total revenues -all sources</b>	<b>\$ 327,781</b>	<b>\$ 121,443</b>	<b>\$ 27,857</b>	<b>\$ 26,166</b>	<b>\$ 503,247</b>
<b>Expenditures</b>					
<b>Instruction</b>					
Salaries of teachers	\$ 215,652	\$ 93,300	\$ 2,000	\$ 13,195	\$ 324,147
Purchased Prof. and technical services	4,688				4,688
Other purchased services	-				-
General supplies	27,381	2,948			30,329
Miscellaneous expenditures	-				-
<b>Total instruction</b>	<b>247,721</b>	<b>96,248</b>	<b>2,000</b>	<b>13,195</b>	<b>359,164</b>
<b>Support services</b>					
Support services salaries				1,800	1,800
Employee benefits	41,401	25,195		1,171	67,767
Purchased professional services	22,000		17,000	10,000	49,000
Other purchased services	8,313				8,313
Supplies	8,346		8,857		17,203
Miscellaneous expenditures	-				-
<b>Total support services</b>	<b>80,060</b>	<b>25,195</b>	<b>25,857</b>	<b>12,971</b>	<b>144,083</b>
<b>Facilities acquisition and construction services</b>					
Instructional equipment	-	-	-	-	-
Noninstructional equipment	-	-	-	-	-
Construction services	-	-	-	-	-
<b>Total facilities acquisition and construction services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total expenditures</b>	<b>\$ 327,781</b>	<b>\$ 121,443</b>	<b>\$ 27,857</b>	<b>\$ 26,166</b>	<b>\$ 503,247</b>

**Capital Projects Fund**  
**At June 30, 2013, there was no capital project fund.**

## Enterprise Fund

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Enterprise Funds**

G-1

**Combining Statement of Net Position**

**June 30, 2013**

	<u>Food Services</u>	<u>Summer/ After-Care Program</u>	<u>Total</u>
<b>Assets</b>			
<b>Current assets:</b>			
Cash and cash equivalents	\$ 17,749	\$ -	\$ 17,749
Accounts receivable:	-	-	-
Federal	51,563	-	51,563
State	948	-	948
Other	-	2,692	2,692
Other current assets	-	4,370	4,370
Total current assets	<u>\$ 70,260</u>	<u>\$ 7,062</u>	<u>\$ 77,322</u>
 <b>Liabilities</b>			
<b>Current liabilities:</b>			
Interfund payable - general fund	61,627	7,062	68,689
Accounts payable	8,633	-	8,633
Total current liabilities	<u>\$ 70,260</u>	<u>\$ 7,062</u>	<u>\$ 77,322</u>
 <b>Net position</b>			
Unrestricted	-	-	-
Total net position	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Enterprise Fund**

G-2

**Combining Statement of Revenues, Expenditures and Changes in Net Position**

**Year ended June 30, 2013**

	<u>Food Services</u>	<u>Summer/ After-Care Program</u>	<u>Total</u>
Operating revenues:			
Charges for services:			
Daily sales - nonreimbursable programs	\$ 3,342	\$120,029	\$ 123,371
Miscellaneous revenue	-	-	-
Total Operating revenues	<u>3,342</u>	<u>120,029</u>	<u>123,371</u>
Operating expenses:			
Cost of sales	371,687	-	371,687
Salaries	-	101,970	101,970
Employee benefits	-	-	-
Professional /technical service	-	-	-
Supplies and materials	7,828	-	7,828
Depreciation	-	-	-
Miscellaneous	-	40,177	40,177
Total operating expenses	<u>379,515</u>	<u>142,147</u>	<u>521,662</u>
Operating income/(loss)	<u>(376,173)</u>	<u>(22,118)</u>	<u>(398,291)</u>
Nonoperating revenues:			
State sources:			
State school lunch program	3,684	-	3,684
State school breakfast program	243	-	243
Federal sources:			
National school lunch program	172,830	-	172,830
National school breakfast program	87,340	-	87,340
Summer lunch program	5,992	-	5,992
Total nonoperating revenues	<u>270,089</u>	<u>-</u>	<u>270,089</u>
Net income/(loss) before contributions & transfers	(106,084)	(22,118)	(128,202)
Other financing sources:			
Transfer in/(out) - board contribution	106,084	22,118	128,202
	<u>106,084</u>	<u>22,118</u>	<u>128,202</u>
Change in net position	-	-	-
Total net position-beginning of year	-	-	-
Total net position-end of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Enterprise Fund**

**G-3**

**Statement of Cash Flows**

**Year ended June 30, 2013**

<b>Cash flows from operating activities</b>	
Operating loss	\$ (398,291)
Adjustment to reconcile operating loss to net cash used in operating activities:	
Changes in assets and liabilities:	
Accounts receivable	(12,525)
Other current assets	(4,370)
Due to general fund	38,571
Accounts payable	(16,078)
Net cash provided in operating activities	<u>(392,693)</u>
<b>Cash flows from noncapital financing activities:</b>	
Cash received from state reimbursements	3,927
Cash received from federal reimbursements	266,162
Operating subsidies and transfers from other funds	128,202
Net cash provided by noncapital financing activities	<u>398,291</u>
<b>Cash flows from investing activities</b>	-
Net increase in cash and cash equivalents	5,598
Cash and cash equivalents, beginning	12,151
Cash and cash equivalents, ending	<u>\$ 17,749</u>

## Fiduciary Fund

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Fiduciary Funds**

H-1

**Combining Statement of Fiduciary Net Position**

**June 30, 2013**

	Unemployment Insurance Fund	Student Activity Fund	Agency Fund Payroll	Total
<b>Assets</b>				
Cash and cash equivalents		\$ -	\$ 205,778	\$ 205,778
<b>Total assets</b>	\$ -	\$ -	\$ 205,778	\$ 205,778
<b>Liabilities and fund balances</b>				
<b>Liabilities:</b>				
Payroll deductions and withholdings	\$ -	\$ -	\$ 26,223	\$ 26,223
Interfund payables	-	-	179,555	179,555
Account payable - due to students group	-	-	-	-
<b>Total liabilities</b>	-	\$ -	\$ 205,778	\$ 205,778
<b>Net position</b>				
<b>Total liabilities and net position</b>	-	\$ -		

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
Fiduciary Funds**

H-2

**Combining Statement of Changes in Fiduciary Net Position  
Unemployment Compensation Insurance Trust Fund**

**Year ended June 30, 2013**

	<u>Unemployment Compensation</u>
Revenues:	
General fund appropriation	\$ 75,546
Total revenues	<u>75,546</u>
Expenditures:	
Payments to NJ Unemployment Compensation Fund	75,546
Total expenditures	<u>75,546</u>
Excess(deficiency) of revenue over(under) expenditures	-
Net position, beginning	<u>-</u>
Net position, ending	<u><u>\$ -</u></u>

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Student Activity Agency Fund**  
**Schedule of Receipts and Disbursements**

H-3

Year ended June 30, 2013

	<b>Balance June 30, 2012</b>	<b>Cash Receipts</b>	<b>Cash Disbursements</b>	<b>Balance June 30, 2013</b>
<b>Assets</b>				
Parent council fund	\$ -	\$ -	\$ -	\$ -
Total assets	\$ -	\$ -	\$ -	\$ -

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Payroll Agency Fund**  
**Schedule of Receipts and Disbursements**

H-4

**Year ended June 30, 2013**

	<u>Balance June 30, 2012</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance June 30, 2013</u>
<b>Assets</b>				
Cash and cash equivalents	\$ 69,008	\$ 4,872,464	\$ 4,735,694	\$ 205,778
Total assets	<u>\$ 69,008</u>	<u>\$ 4,872,464</u>	<u>\$ 4,735,694</u>	<u>\$ 205,778</u>
<b>Liabilities</b>				
Payroll deductions and withholdings	\$ 24,728	\$ 4,692,909	\$ 4,691,414	\$ 26,223
Interfund payable	44,280	179,555	44,280	179,555
Total liabilities	<u>\$ 69,008</u>	<u>\$ 4,872,464</u>	<u>\$ 4,735,694</u>	<u>\$ 205,778</u>

## Long Term Debt

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**Long-Term Debt**  
**Schedule of Obligations Under Renovation Loan**

I-2

Year ended June 30, 2013

	<u>Variable Interest Rate Payable</u>	<u>Amount of Original Issue</u>	<u>Amount Outstanding June 30, 2012</u>	<u>Acquired Current Year</u>	<u>Retired Current Year</u>	<u>Amount Outstanding June 30, 2013</u>
Valley National Bank Refinanced Loan 99 Washington Street, East Orange, Ne	3.88%	\$ 748,000	\$ 510,150		\$ 54,584	\$ 455,566
			<u>\$ 510,150</u>	<u>\$ -</u>	<u>\$ 54,584</u>	<u>\$ 455,566</u>

---

## Statistical Section

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
County of Essex New Jersey

J-1

**NET POSITION BY COMPONENT**  
Last Ten Fiscal Years  
(accrual basis of accounting)  
(Unaudited)

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>Fiscal Year Ending June 30,</u>		<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
					<u>2009</u>	<u>2008</u>				
<b>Governmental activities</b>										
Invested in capital assets, net of related debt	\$ 710,995	\$ 759,482	\$ 249,230	\$ 255,621	\$ 173,912	\$ 176,926	\$ 179,899	\$ 180,025	\$ 621,259	\$ 379,225
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	247,702	267,498	539,217	598,318	385,297	169,029	215,157	146,816	(118,024)	203,394
<b>Total governmental activities net position</b>	<u>\$ 958,697</u>	<u>\$ 1,026,980</u>	<u>\$ 788,447</u>	<u>\$ 853,939</u>	<u>\$ 559,209</u>	<u>\$ 345,955</u>	<u>\$ 395,056</u>	<u>\$ 326,841</u>	<u>\$ 503,235</u>	<u>\$ 582,619</u>
<b>Business-type activities</b>										
Invested in capital assets, net of related debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	-	-	-	-	-	28,484	-	-	(108,368)	-
<b>Total business-type activities</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 28,484</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (108,368)</u>	<u>\$ -</u>
<b>School-wide</b>										
Invested in capital assets, net of related debt	\$ 710,995	\$ 759,482	\$ 249,230	\$ 255,621	\$ 173,912	\$ 176,926	\$ 179,899	\$ 180,025	\$ 621,259	\$ 379,225
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	247,702	267,498	539,217	598,318	385,297	197,513	215,157	146,816	(226,392)	203,394
<b>Total charter school net position</b>	<u>\$ 958,697</u>	<u>\$ 1,026,980</u>	<u>\$ 788,447</u>	<u>\$ 853,939</u>	<u>\$ 559,209</u>	<u>\$ 374,439</u>	<u>\$ 395,056</u>	<u>\$ 326,841</u>	<u>\$ 394,867</u>	<u>\$ 582,619</u>

EAST ORANGE COMMUNITY CHARTER SCHOOL  
County of Essex New Jersey

J-2

CHANGES IN NET POSITION  
Last Ten Fiscal Years  
(accrual basis of accounting)  
(Unaudited)

	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Expenses</b>										
<b>Governmental activities</b>										
Instruction										
Regular	\$ 3,201,009	\$ 3,152,450	\$ 3,041,473	\$ 3,281,991	\$ 2,979,268	\$ 2,858,868	\$ 2,604,656	\$ 2,536,813	\$ 2,509,521	\$ 2,397,865
Support services:										
School administrative services	1,859,053	2,035,618	1,497,453	1,450,976	1,546,279	1,445,563	1,361,014	1,332,027	1,258,885	1,299,757
General administration	2,221,651	1,922,912	2,570,145	2,292,655	2,154,223	1,881,529	1,624,326	1,683,984	1,658,618	1,609,152
Plant operations and maintenance	169,550	210,584	125,382	163,997	140,000	147,399	172,024	122,743	95,725	129,482
Interest on long term debt	18,987	20,988	38,723	36,530	38,174	51,219	45,866	31,094	23,005	24,527
Unallocated depreciation	48,487	48,487	48,487		35,399	35,399	58,651	107,745	131,311	103,670
Total governmental activities expenses	<u>7,518,737</u>	<u>7,391,039</u>	<u>7,321,663</u>	<u>7,226,149</u>	<u>6,893,343</u>	<u>6,419,977</u>	<u>5,866,537</u>	<u>5,814,406</u>	<u>5,677,065</u>	<u>5,564,453</u>
<b>Business-type activities:</b>										
Food service	379,515	392,454	418,910	390,066	317,835	337,666	324,291	302,344	321,218	259,737
Child Care	142,147	190,685	161,540	231,973	278,773	199,147	182,931	154,661	181,162	151,592
Total business-type activities expense	<u>521,662</u>	<u>583,139</u>	<u>580,450</u>	<u>622,039</u>	<u>596,608</u>	<u>536,813</u>	<u>507,222</u>	<u>457,005</u>	<u>502,380</u>	<u>411,329</u>
Total charter school expenses	<u>\$ 8,040,399</u>	<u>\$ 7,974,178</u>	<u>\$ 7,902,113</u>	<u>\$ 7,848,188</u>	<u>\$ 7,489,951</u>	<u>\$ 6,956,790</u>	<u>\$ 6,373,759</u>	<u>\$ 6,271,411</u>	<u>\$ 6,179,445</u>	<u>\$ 5,975,782</u>
<b>Program revenues</b>										
<b>Governmental activities:</b>										
Charges for services:										
Operating grants and contributions	\$ 503,247	\$ 683,517	\$ 663,580	\$ 694,808	\$ 547,839	\$ 534,713	\$ 787,254	\$ 780,868	\$ 838,629	\$ 757,886
Capital grants and contributions	-	-	-	-	-	-	-	-	-	-
Total governmental activities program revenues	<u>503,247</u>	<u>683,517</u>	<u>663,580</u>	<u>694,808</u>	<u>547,839</u>	<u>534,713</u>	<u>787,254</u>	<u>780,868</u>	<u>838,629</u>	<u>757,886</u>
<b>Business-type activities:</b>										
Charges for services:										
Food service	3,342	3,659	1,226	833	2,215	5,770	2,334	7,854	3,680	4,896
Child care	120,029	197,796	219,826	207,831	218,894	227,631	193,782	15,274	166,921	161,537
Operating grants and contributions	270,089	289,585	256,090	277,479	277,031	272,089	284,299	252,956	223,411	203,946
Capital grants and contributions	-	-	-	-	-	-	-	-	-	-
Total business type activities program revenues	<u>393,460</u>	<u>491,040</u>	<u>477,142</u>	<u>486,143</u>	<u>498,140</u>	<u>505,490</u>	<u>480,415</u>	<u>276,084</u>	<u>394,012</u>	<u>370,379</u>
Total charter school program revenues	<u>\$ 896,707</u>	<u>\$ 1,174,557</u>	<u>\$ 1,140,722</u>	<u>\$ 1,180,951</u>	<u>\$ 1,045,979</u>	<u>\$ 1,040,203</u>	<u>\$ 1,267,669</u>	<u>\$ 1,056,952</u>	<u>\$ 1,232,641</u>	<u>\$ 1,128,265</u>
<b>Net (expense)/revenue</b>										
Governmental activities	\$ (7,015,490)	\$ (6,707,522)	\$ (6,658,083)	\$ (6,531,341)	\$ (6,345,504)	\$ (5,885,264)	\$ (5,079,283)	\$ (5,033,538)	\$ (4,838,436)	\$ (4,806,567)
Business-type activities	(128,202)	(92,099)	(103,308)	(135,896)	(98,468)	(31,323)	(26,807)	(180,921)	(108,368)	(40,950)
Total charter school-wide net expense	<u>\$ (7,143,692)</u>	<u>\$ (6,799,621)</u>	<u>\$ (6,761,391)</u>	<u>\$ (6,667,237)</u>	<u>\$ (6,443,972)</u>	<u>\$ (5,916,587)</u>	<u>\$ (5,106,090)</u>	<u>\$ (5,214,459)</u>	<u>\$ (4,946,804)</u>	<u>\$ (4,847,517)</u>
<b>General revenues and other changes in net position</b>										
<b>Governmental activities:</b>										
Property taxes levied for general purposes, net	\$ 834,196	\$ 812,342	\$ 751,886	\$ 845,154	\$ 798,269	\$ 1,137,970	\$ 877,153	\$ 836,563	\$ 761,722	\$ 757,393
Grants and contributions	6,231,526	6,189,656	5,755,224	5,880,536	5,693,922	4,750,514	4,265,196	4,162,698	3,891,984	4,042,837
Miscellaneous income	9,687	36,156	58,563	64,774	6,325	6,701	31,956	10,172	105,346	53,111
Transfers	(128,202)	(92,099)	(103,308)	(135,885)	(69,984)	(59,807)	(26,807)	(152,289)	(108,368)	(40,950)
Total governmental activities	<u>6,947,207</u>	<u>6,946,055</u>	<u>6,462,365</u>	<u>6,654,579</u>	<u>6,428,532</u>	<u>5,835,378</u>	<u>5,147,498</u>	<u>4,857,144</u>	<u>4,759,052</u>	<u>4,812,391</u>
<b>Business-type activities:</b>										
Transfers	128,202	92,099	103,308	135,885	69,984	59,807	26,807	152,289	-	40,950
Total business-type activities	<u>128,202</u>	<u>92,099</u>	<u>103,308</u>	<u>135,885</u>	<u>69,984</u>	<u>59,807</u>	<u>26,807</u>	<u>152,289</u>	<u>-</u>	<u>40,950</u>
Total charter school-wide	<u>\$ 7,075,409</u>	<u>\$ 7,038,154</u>	<u>\$ 6,565,673</u>	<u>\$ 6,790,464</u>	<u>\$ 6,498,516</u>	<u>\$ 5,895,185</u>	<u>\$ 5,174,305</u>	<u>\$ 5,009,433</u>	<u>\$ 4,759,052</u>	<u>\$ 4,853,341</u>
<b>Change in net position</b>										
Governmental activities	\$ 59,919	\$ 330,632	\$ (92,410)	\$ 259,123	\$ 153,012	\$ 9,921	\$ 95,022	\$ (24,105)	\$ (79,384)	\$ 5,824
Business-type activities	(128,202)	(92,099)	(103,308)	(135,896)	(98,468)	(31,323)	(26,807)	(180,921)	(108,368)	-
Total charter school	<u>\$ (68,283)</u>	<u>\$ 238,533</u>	<u>\$ (195,718)</u>	<u>\$ 123,227</u>	<u>\$ 54,544</u>	<u>\$ (21,402)</u>	<u>\$ 68,215</u>	<u>\$ (205,026)</u>	<u>\$ (187,752)</u>	<u>\$ 5,824</u>

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
County of Essex New Jersey

J-3

**Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*  
(Unaudited)

	<b>Fiscal Year Ending June 30,</b>									
	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
<b>General Fund</b>										
Unreserved	\$ 703,268	\$ 777,648	\$ 788,447	\$ 853,939	\$ 559,209	\$ 345,958	\$ 395,056	\$ 326,841	\$ 503,235	\$ 582,394
<b>Total general fund</b>	<u>\$ 703,268</u>	<u>\$ 777,648</u>	<u>\$ 788,447</u>	<u>\$ 853,939</u>	<u>\$ 559,209</u>	<u>\$ 345,958</u>	<u>\$ 395,056</u>	<u>\$ 326,841</u>	<u>\$ 503,235</u>	<u>\$ 582,394</u>
<b>All Other Governmental Funds</b>										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved, reported in:										
Special revenue fund	-	-	-	-	-	-	-	-	-	-
Capital projects fund	-	-	-	-	-	-	-	-	-	-
Debt service fund	-	-	-	-	-	-	-	-	-	-
Permanent fund	-	-	-	-	-	-	-	-	-	-
<b>Total all other governmental funds</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
County of Essex New Jersey

J-4

**Changes in Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
**(Unaudited)**

Function	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Revenues</b>										
Local tax levy	\$ 834,196	\$ 812,342	\$ 751,886	\$ 845,154	\$ 798,269	\$ 1,137,970	\$ 877,153	\$ 836,563	\$ 761,722	\$ 757,393
Miscellaneous	9,687	36,156	65,133	62,774	6,325	6,701	31,956	10,172	105,346	-
State sources	6,231,526	6,189,656	5,755,224	5,880,536	5,693,922	4,750,514	4,265,196	4,170,586	3,895,984	4,046,837
Federal sources	503,247	683,517	657,010	784,561	547,839	534,713	787,254	772,980	834,619	753,886
<b>Total revenue</b>	<b>7,578,656</b>	<b>7,721,671</b>	<b>7,229,253</b>	<b>7,573,025</b>	<b>7,046,355</b>	<b>6,429,898</b>	<b>5,961,559</b>	<b>5,790,301</b>	<b>5,597,671</b>	<b>5,558,116</b>
<b>Expenditures</b>										
Instruction	3,201,009	3,152,450	3,041,473	3,281,991	2,979,268	2,858,868	2,604,656	2,536,813	2,509,521	2,397,965
Administration	2,240,638	2,103,069	2,563,117	2,240,705	2,173,628	2,139,356	1,951,360	1,733,312	1,877,213	1,734,182
Support Services	2,032,598	2,338,301	1,511,443	1,578,886	1,514,581	1,315,936	1,277,136	1,587,285	1,218,724	1,286,606
Capital Outlay	50,589	48,588	42,096	40,443	32,385	32,426	64,321	60,735	373,345	420,883
<b>Total expenditures</b>	<b>7,524,834</b>	<b>7,642,408</b>	<b>7,158,128</b>	<b>7,142,025</b>	<b>6,699,861</b>	<b>6,346,585</b>	<b>5,897,473</b>	<b>5,918,144</b>	<b>5,978,802</b>	<b>5,839,636</b>
<b>Net change in fund balances</b>	<b>\$ 53,822</b>	<b>\$ 79,263</b>	<b>\$ 71,125</b>	<b>\$ 431,000</b>	<b>\$ 346,494</b>	<b>\$ 83,313</b>	<b>\$ 64,086</b>	<b>\$ (127,843)</b>	<b>\$ (381,131)</b>	<b>\$ (281,520)</b>

Source: Charter School's Records

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

J-5

**General Fund Other Local Revenue by Source**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<u>Function</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Other local revenues										
Miscellaneous	\$ 9,687	\$ 36,156	\$ 58,563	\$ 64,774	\$ 6,325	\$ 6,701	\$ 31,956	\$ 10,172	\$ 105,346	\$ 51,198
Total other local revenue	<u>\$ 9,687</u>	<u>\$ 36,156</u>	<u>\$ 58,563</u>	<u>\$ 64,774</u>	<u>\$ 6,325</u>	<u>\$ 6,701</u>	<u>\$ 31,956</u>	<u>\$ 10,172</u>	<u>\$ 105,346</u>	<u>\$ 51,198</u>

Source: Charter School's Records

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

J-10

**Ratio of Outstanding Debt By Type**  
**Last Ten Fiscal Years**

Fiscal Year Ended June 30,	Governmental Activities				Type Activities	Total Charter School	Percentage of Personal Income *	Per Capita *
	General Obligation Bonds b	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)	Capital Leases			
2004	\$ 494,783	\$ -	\$ -	\$ -	\$ -	\$ 494,783	0.04%	\$ 30
2005	404,353	-	-	-	-	404,353	0.04%	25
2006	737,842	-	-	-	-	737,842	0.06%	45
2007	706,088	-	-	-	-	706,088	0.06%	43
2008	673,662	-	-	-	-	673,662	0.06%	41
2009	641,277	-	-	-	-	641,277	0.06%	39
2010	600,834	-	-	-	-	600,834	0.06%	36
2011	558,738	-	-	-	-	558,738	0.05%	34
2012	510,150	-	-	-	-	510,150	0.05%	31
2013	455,566	-	-	-	-	455,566	0.04%	28

Note: Details regarding the Charter School's outstanding debt can be found in the notes to the financial statements.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

**J-14**

**Demographic and Economic Statistics**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<u>Year</u>	<u>Population <sup>a</sup></u>	<u>Personal Income <sup>b</sup></u>	<u>County Per Capita Personal Income <sup>c</sup></u>	<u>Unemployment Rate <sup>d</sup></u>
2004	69,212	\$ 1,141,167,456	\$ 16,488	9.70%
2005	69,212	1,141,167,456	16,488	9.70%
2006	69,212	1,141,167,456	16,488	9.70%
2007	69,212	1,141,167,456	16,488	9.70%
2008	69,212	1,141,167,456	16,488	8.50%
2009	69,212	1,141,167,456	16,488	12.50%
2010	64,270	1,059,683,760	16,488	12.50%
2011	64,270	1,059,683,760	16,488	12.50%
2012	64,270	1,059,683,760	16,488	12.50%
2013	64,270	1,059,683,760	16,488	12.50%

**Source:**

<sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development

<sup>b</sup> Personal income has been estimated based upon the municipal population and per capita personal income presented

<sup>c</sup> Personal capital income by municipality estimated based upon the 2000 Cesus published by the US Bureau of Economic Analysis.

<sup>d</sup> Unemployment data provided by the NJ Dept of Labor and Workforce Development

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

**J-15**

**Principal Employers**  
**Current Year**  
**(Unaudited)**

<u><b>Employer</b></u>	<b>2013</b>		
		<b>a</b>	<b>a</b>
	<u><b>Employees</b></u>	<u><b>Rank</b></u> <u><b>[Optional]</b></u>	<u><b>Percentage of</b></u> <u><b>Total Municipal</b></u> <u><b>Employment</b></u>
Federal and Local Governments	6,187	N/A	22.58%
Veteran's Administration Medical Center	N/A	N/A	N/A
East Orange General Hospital	N/A	N/A	N/A
Kessler Institute	N/A	N/A	N/A
Louis Berger & Associates	N/A	N/A	N/A
	<hr/> <u><u>6,187</u></u>		<hr/> <u><u>22.58%</u></u>

a Information not available.

Source: Web Site: <http://www.city-data.com/us-cities/The-Northeast/Paterson-Economy.html>

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

J-16

**Full-Time Equivalent Charter School Employees by Function/Program**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<u>Function/Program</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Instruction										
Regular	54	53	53	53	53	53	50	51	59	49
Special education	5	4	4	4	4	4	4	3	2	2
Vocational	-	-	-	-	-	-	1	18	11	15
Other instruction	-	-	-	-	-	-	1	7	7	9
Support Services:										
Student & instruction related services	10									
General administration	7	9	9	9	9	9	9	12	15	13
School administrative services	6	5	5	5	5	5	3			
Other administrative services		1	1	1	1	1				
Central services		3	3	3	3	3				
Administrative Information Technology										
Plant operations and maintenance	11	4	4	4	4	4	4	3	4	8
Pupil transportation	2	1	1	1	1	1	1	3	7	4
Other support services		7	7	7	7	7	7	18	21	13
Special Schools										
Food Service	3									
<b>Total</b>	<u>98</u>	<u>87</u>	<u>87</u>	<u>87</u>	<u>87</u>	<u>87</u>	<u>80</u>	<u>115</u>	<u>126</u>	<u>113</u>

**Source:** Charter School Personnel Records

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
County of Essex New Jersey

J-17

**Operating Statistics**

**Last Ten Fiscal Years  
(Unaudited)**

Fiscal Year	Enrollment	Operating Expenditures <sup>a</sup>	Cost Per Pupil	Percentage Change	Teaching Staff <sup>b</sup>	Pupil/Teacher Ratio		Average Daily Enrollment (ADE) <sup>c</sup>	Average Daily Attendance (ADA) <sup>c</sup>	% Change in Average Daily Enrollment	Student Attendance Percentage
						Kindergarten	Elementary				
2004	475	\$ 5,399,443	\$ 11,367	N/A	75	1:12	1:12	477.0	443	N/A	92.87%
2005	480	5,567,655	11,599	2.04%	79	1:12	1:12	488.0	454	2.48%	93.03%
2006	491	5,826,315	11,866	2.30%	79	1:12	1:12	498.0	454	0.00%	91.16%
2007	489	5,775,349	11,811	-0.47%	56	1:12	1:12	489.0	461	1.54%	94.27%
2008	481	6,257,443	13,009	10.15%	57	1:12	1:12	490.0	465	0.87%	94.90%
2009	495	6,621,384	13,377	2.82%	57	1:12	1:12	490.0	465	0.00%	94.90%
2010	495	7,054,840	14,252	6.55%	57	1:12	1:12	482.0	465	0.00%	96.47%
2011	482	7,072,908	14,674	2.96%	57	1:12	1:12	482.0	458	-1.51%	95.02%
2012	482	7,072,908	14,674	0.00%	57	1:12	1:12	482.0	458	0.00%	95.02%
2013	492	7,474,245	15,192	3.53%	59	1:12	1:12	482.0	473	3.28%	98.13%

Sources: Charter School records

Note: Enrollment based on annual June Charter School count.

- a Operating expenditures equal total expenditures less debt service and capital outlay.
- b Teaching staff includes only full-time equivalents of certificated staff.
- c Average daily enrollment and average daily attendance

**EAST ORANGE COMMUNITY CHARTER SCHOOL  
County of Essex New Jersey**

**School Building Information  
Last Ten Fiscal Years  
(Unaudited)**

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Square Feet	49,500	49,500	49,500	49,500	49,500	49,500	49,500	49,500	49,500	49,500
Capacity (students)	500	500	500	500	500	500	500	500	500	500
Enrollment	492	482	482	489	489	489	489	491	480	475

**Source:** School Records

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

**J-19**

**Schedule of Required Maintenance Expenditures**  
**By School Facility**  
**Last Ten Fiscal Years**  
**(Unaudited)**

2004	\$ 650,364
2005	593,701
2006	886,780
2007	970,424
2008	657,851
2009	1,009,239
2010	920,693
2011	999,549
2012	1,055,688
2013	1,033,408
	-
Total	<u><u>\$ 8,777,697</u></u>

\* School facilities as defined under EFCFA.  
(N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: Charter School records

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

**J-20**

**Insurance Schedule**

**June 30, 2013**  
**(Unaudited)**

	<b>Coverage</b>
<b>Commercial property and general liability:</b>	
<b>Property:</b>	
Building and Contents	\$ 3,700,200
Electronic Data Processing	800,000
Boiler & Machinery	100,000,000
<b>Crime Coverage:</b>	
Blanket Faithful Performance	25,000
Money & Securities	5,000
Money Orders/Counterfeit	5,000
Depositors' Forgery	25,000
Bond Board Secretary	165,000
Bond Board Treasurer	165,000
<b>Comprehensive General Liability:</b>	
Single Limit for Bodily Injury/Property Damage	6,000,000
Products/Completed Operations Aggregate	6,000,000
Annual Aggregate for Child Molestations/Sexual Abuse	3,000,000
Each Occurrence for Personal Injury/Advert Injury	6,000,000
Each Claim for Employee Benefits Liability	6,000,000
Premise Medical Payments Per Person	1,000
Premise Medical Payments Per Accident	10,000
Automobile Liability	6,000,000
Supplemental Indemnity - 7-day waiting period	Statutory
<b>School Leaders Errors &amp; Omissions:</b>	
Coverage A	1,000,000
Coverage B	100,000
Coverage B - Annual Aggregate	300,000
<b>Workman's Compensation</b>	
(Each Accident, Each Employee, Policy Limit)	1,000,000
Student Accident - Gold Plan	1,000,000

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

J-21

**Charter School Performance Framework Financial Indicators**  
**New Term Indicators**

**June 30, 2013**  
**(Unaudited)**

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Cash	\$ 532,272	\$ 830,227	\$ 216,316
Current assets	860,312	493,872	912,322
Capital assets, net	710,995	759,482	807,968
Total assets	<u>2,103,579</u>	<u>2,083,581</u>	<u>1,936,606</u>
Current liabilities	742,188	597,161	631,517
Long term liabilities	402,694	459,440	516,642
Total liabilities	<u>1,144,882</u>	<u>1,056,601</u>	<u>1,148,159</u>
Net position	<u>\$ 958,697</u>	<u>\$ 1,026,980</u>	<u>\$ 788,447</u>
Total revenue	\$ 7,972,116	\$ 8,212,711	\$ 7,706,395
Total expenses	(8,040,399)	(7,974,178)	(7,771,887)
Change in net position	<u>\$ (68,283)</u>	<u>\$ 238,533</u>	<u>\$ (65,492)</u>
Depreciation expense	\$ 48,487	\$ 48,487	\$ 48,487
Interest expense	-	-	-
Principal payments	-	-	-
Interest payments	-	-	-
Final average daily enrollment	482	482	482
March 30th budgeted enrollment	500	500	500

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>Three Year Cumulative</u>
<b>NEAR TERM INDICATORS:</b>				
Current ratio	1.88	2.22	1.79	5.88
Unrestricted days cash	24.16	38.00	10.16	72.32
Enrollment variance	96%	96%	96%	96%
Default	No	No	No	No

Source: Charter School Records

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**County of Essex New Jersey**

J-22

**Charter School Performance Framework Financial Indicators**  
**Sustainability Indicators**

**June 30, 2013**  
**(Unaudited)**

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Cash	\$ 532,272	\$ 830,227	\$ 216,316
Current assets	860,312	493,872	912,322
Capital assets, net	710,995	759,482	807,968
Total assets	<u>2,103,579</u>	<u>2,083,581</u>	<u>1,936,606</u>
Current liabilities	742,188	597,161	631,517
Long term liabilities	402,694	459,440	516,642
Total liabilities	<u>1,144,882</u>	<u>1,056,601</u>	<u>1,148,159</u>
Net position	<u>\$ 958,697</u>	<u>\$ 1,026,980</u>	<u>\$ 788,447</u>
Total revenue	\$ 7,972,116	\$ 8,212,711	\$ 7,706,395
Total expenses	(8,040,399)	(7,974,178)	(7,771,887)
Change in net position	<u>\$ (68,283)</u>	<u>\$ 238,533</u>	<u>\$ (65,492)</u>
Depreciation expense	\$ 48,487	\$ 48,487	\$ 48,487
Interest expense	19,845	21,674	43,124
Principal payments	54,584	48,588	42,096
Interest payments	19,845	21,674	43,124
Final average daily enrollment	482	482	482
March 30th budgeted enrollment	500	500	500

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>Three Year Cumulative</u>
<b>SUSTAINABILITY INDICATORS:</b>				
Total margin	-0.9%	2.9%	-0.8%	0.4%
Debt to asset	0.54	0.51	0.59	0.55
Cash flow	\$ (297,955)	\$ 613,911	\$ (75,223)	\$ 240,733
Debt service coverage ratio	0.001	4.393	0.306	1.269

Source: Charter School Records

## Single Audit Section

# *Olugbenga Olabintan*

**Certified Public Accountant/Consultant**

137 Camden Street, Suite #3  
Newark, NJ 07103

Tel: (201) 230-7518  
Fax: (973) 368-8268  
E-mail: oolabintan@aol.com

K-1

## **Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards***

The Honorable Chairperson and  
Members of the Board of Trustees  
East Orange Community Charter School  
County of Essex  
East Orange, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States *and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*, the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the East Orange Community Charter School ("the Charter School"), in the County of Essex, State of New Jersey, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued our report thereon, dated September 30, 2013.

### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*.

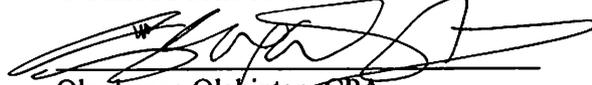
### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey* in considering the Charter School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Olugbenga Olabintan, CPA*

September 30, 2013  
Newark, New Jersey

OLUGBENGA OLABINTAN  
Certified Public Accountant/Consultant



Olugbenga Olabintan, CPA  
Licensed Public School Accountant  
No. 20CS00230200

# *Olugbenga Olabintan*

**Certified Public Accountant/Consultant**

137 Camden Street, Suite #3  
Newark, NJ 07103

Tel: (201) 230-7518  
Fax: (973) 368-8268  
E-mail: oolabintan@aol.com

**K-2**

**Independent Auditors' Report on Compliance for Each Major Federal and State Program; Report on Internal Control Over Compliance Required by OMB Circular A-133 and State of New Jersey OMB's Circular 04-04**

The Honorable Chairperson and  
Members of the Board of Trustees  
East Orange Community Charter School  
County of Essex,  
East Orange, New Jersey

## **Compliance**

We have audited the East Orange Community Charter School, in the County of Essex, State of New Jersey's ("the Charter School's") with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the Charter School's major federal and state programs for the year ended June 30, 2013. The Charter School's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

## **Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its state programs.

## **Auditors' Responsibility**

Our responsibility is to express an opinion on compliance for each of the Charter School's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; *audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*; OMB Circular A-133, *Audits of States, Local Governments, and Non-profit Organizations*; and State of New Jersey Department of Treasury Circular 04-04-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*.

Those standards, OMB Circular A-133 and State of New Jersey Department of Treasury Circular 04-04-OMB require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Charter School's compliance.

### **Opinion on Each Major Federal and State Program**

In our opinion, the Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2013.

### **Report on Internal Control over Compliance**

Management of the Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 and State of New Jersey Department of Treasury Circular 04-04-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and State of New Jersey Department of Treasury Circular 04-04-OMB. Accordingly, this report is not suitable for any other purpose.

*Olugbenga Olabintan, CPA*

September 30, 2013  
Newark, New Jersey

OLUGBENGA OLABINTAN  
Certified Public Accountant/Consultant



Olugbenga Olabintan, CPA  
Licensed Public School Accountant  
No. 20CS00230200

EAST ORANGE COMMUNITY CHARTER SCHOOL

Schedule of Expenditures of Federal Awards

Year ended June 30, 2013

Federal Grant/ Pass-Through Grantor/ Program Title	Federal C.F.D.A No.	Grant Period	Award Amount	Balance at June 30, 2012	Adjustments	Carryover (Walkover Amount)	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	(Accounts Receivable) at June 30, 2013	Deferred Revenue at June 30, 2013	Due to Grantor at June 30, 2013
<b>Special Revenue Fund:</b>												
<b>U.S. Department of Education:</b>												
<b>Passed-Through State Department of Education</b>												
Title I Part A - FY 2012-2013	84.010A	9/1/12-8/31/13	\$ 365,240				\$ 205,277	\$ (327,781)		\$ (122,504)		
IDEA Part B - FY 2012-2013	84.027	9/1/12-8/31/13	121,443				75,164	(121,443)		(46,279)		
Title II A - FY 2012-2013	84.367A	9/1/12-8/31/13	28,548				10,111	(27,857)		(17,746)		
Race-to-the-Top - FY 2011-2015	84.413A	9/1/11-11/30/15	29,967					(26,166)		(26,166)		
										-		
Title I Part A - FY 2011-2012	84.010A	9/1/11-8/31/12	393,196	\$ (51,546)	\$ 16,913		34,633			-		
Title I Part A - SIA - FY 2011-2012	84.010A	9/1/11-8/31/12	31,452	-	(27,470)		27,470			-		
Title II A - FY 2011-2012	84.367A	9/1/11-8/31/12	29,425	(25,375)	485		24,890			-		
IDEA Basic - FY 2011-2012	84.027	9/1/11-8/31/12	110,839	(22,217)			22,217			-		
										-		
<b>Total Special Revenue/U.S. Department of Education</b>				<u>(99,138)</u>	<u>(10,072)</u>		<u>399,762</u>	<u>(503,247)</u>		<u>(212,695)</u>		
<b>Enterprise Fund:</b>												
<b>U.S. Department of Agriculture</b>												
<b>Passed-Through New Jersey Dept of Agriculture</b>												
National school lunch program	10.555	7/1/12-6/30/13	172,830				138,783	(172,830)		(34,047)		
National school lunch program	10.555	7/1/11-6/30/12	182,365	(35,371)			35,371	-		-		
National school breakfast program	10.553	7/1/12-6/30/13	87,340				69,824	(87,340)		(17,516)		
National school breakfast program	10.553	7/1/11-6/30/12	93,854	(7,003)			7,003	-		-		
Summer lunch program	Not Available	7/1/12-6/30/13	5,992				5,992	(5,992)		0		
										-		
<b>Total Enterprise Fund/U.S. Department of Agriculture</b>				<u>(42,374)</u>			<u>256,973</u>	<u>(266,162)</u>		<u>(51,563)</u>		
<b>Total Expenditures of Federal Awards</b>				<u>\$ (141,512)</u>	<u>\$ (10,072)</u>		<u>\$ 656,735</u>	<u>\$ (769,409)</u>		<u>\$ (264,258)</u>		

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

EAST ORANGE COMMUNITY CHARTER SCHOOL

Schedule of Expenditures of State Awards

Year ended June 30, 2013

State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	(Accounts Receivable) at June 30, 2012	Deferred Revenue at June 30, 2012	Due to Grantor at June 30, 2012	Adjustments	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	(Accounts Receivable) at June 30, 2013	Deferred Revenue at June 30, 2013	Due to Grantor at June 30, 2013
<b>State Department of Education</b>														
<b>General Fund:</b>														
Equalization Aid	13-495-034-5120-078	7/1/12-6/30/13	\$6,518,020						\$ 7,099,444	\$ (6,518,020)		\$ (145,173)		\$ 436,251
Equalization Aid	12-495-034-5120-078	7/1/11-6/30/12	6,448,859	\$ (72,619)		\$ 313,870			72,619		\$ (313,870)			
Special Education Aid	13-495-034-5120-089	7/1/12-6/30/13	127,585						127,585	(127,585)				
Security Aid	13-495-034-5120-084	7/1/12-6/30/13	237,741						237,741	(237,741)				
State Non-Public Aid	13-495-034-5120-071	7/1/11-6/30/12	-						-	0				
TPAF/FICA Reimbursements	13-495-034-5095-002	7/1/12-6/30/13	182,376						174,168	(182,376)		(8,208)		
TPAF/FICA Reimbursements	12-495-034-5095-002	7/1/11-6/30/12	174,350	(31,897)					31,897			-		
<b>Total General Fund/State Department of Education</b>				<u>(104,516)</u>		<u>313,870</u>			<u>7,743,454</u>	<u>(7,065,722)</u>	<u>(313,870)</u>	<u>(153,381)</u>		<u>436,251</u>
<b>State Department of Agriculture</b>														
<b>Enterprise Fund:</b>														
State school breakfast program	13-100-010-3350-023	7/1/12-6/30/13	243						-	(243)		(243)		
State school lunch program	13-100-010-3350-023	7/1/12-6/30/13	3,684						2,979	(3,684)		(705)		
State school lunch program	13-100-010-3350-023	7/1/11-6/30/12	3,931	(304)					304			0		
<b>Total Enterprise Fund/State Department of Agriculture</b>				<u>(304)</u>					<u>3,283</u>	<u>(3,927)</u>		<u>(948)</u>		
<b>Total State Financial Assistance</b>				<u>\$ (104,820)</u>		<u>\$ 313,870</u>			<u>\$ 7,746,737</u>	<u>\$ (7,069,649)</u>	<u>\$ (313,870)</u>	<u>\$ (154,329)</u>		<u>\$ 436,251</u>

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**

**Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance**  
**Year Ended June 30, 2013**

---

**1. General**

The accompanying schedules of expenditures of federal awards and state financial assistance present the activity of all expenditures of federal awards and state financial assistance of the Charter School. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

**2. Basis of Accounting**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the enterprise fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Charter School's basic financial statements. The information in these schedules is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in the schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**3. Relationship to Basic Financial Statements**

Amounts reported in the accompanying schedules agree with amounts reported in the Charter School's basic financial statements. The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements and schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the fiscal year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to GAAP basis is \$-0- for the general fund and \$-0- for the special revenue fund. See Note 1 (the Notes to Required Supplementary Information) for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds (C-3).

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance**  
**Year Ended June 30, 2013**

---

**3. Relationship to Basic Financial Statements - *continued***

Federal awards and state financial assistance revenues are reported in the Charter School's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund		\$ 7,065,722	\$ 7,065,722
Special Revenue Fund	\$ 503,247	-	503,247
Enterprise Fund	266,162	3,927	270,089
Total	<u>\$ 769,409</u>	<u>\$ 7,069,649</u>	<u>\$ 7,839,058</u>

**4. Relationship to Federal and State Financial Reports**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**5. Other**

TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2013.

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Schedule of Findings and Questioned Costs**  
**Year Ended June 30, 2013**

---

**Part I - Summary of Auditors' Results**

**Financial Statements Section**

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

Material weaknesses identified? \_\_\_\_\_ Yes  No

Significant deficiencies identified? \_\_\_\_\_ Yes  None reported

Noncompliance material to financial statements noted? \_\_\_\_\_ Yes  No

**Federal Awards:**

Type of auditor's report on compliance for major programs: Unmodified

Internal control over major programs:

Material weaknesses identified? \_\_\_\_\_ Yes  No

Significant deficiencies identified? \_\_\_\_\_ Yes  None reported

Any audit findings disclosed that are required to be reported in accordance with Section .510(a) of OMB Circular A-133? \_\_\_\_\_ Yes  No

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.010A	Title I, Part A, 2012-2013
84.027	IDEA, Part B, 2012-2013
10.555	National School Lunch Program
10.553	National School Breakfast Program

Dollar threshold used to distinguish between Type A and B programs: \$300,000

Auditee qualifies as low-risk auditee?  yes \_\_\_\_\_ No

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Schedule of Findings and Questioned Costs**  
**Year Ended June 30, 2013**

---

**Part I Summary of Auditors' Results**

**State Financial Assistance Section**

Dollar threshold used to distinguish between Type A and B programs: \$300,000

Auditee qualifies as low-risk auditee?  yes  No

Type of auditor's report on compliance for major programs: Unmodified

Internal control over major programs:

Material weakness(es) identified?  Yes  No

Significant deficiency(cies) identified?  Yes  None reported

Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular 04-04?  Yes  No

Identification of Major Programs:

<u>State Grant/Program Number(s)</u>	<u>Name of State Program or Cluster</u>
13-495-034-5120-078	Equalization Aid - Cluster
13-495-034-5120-089	Special Education Aid - Cluster
13-495-034-5120-084	Security Aid - Cluster

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Schedule of Findings and Questioned Costs**  
**Year Ended June 30, 2013**

---

**Part II – Schedule of Financial Statement Findings**

NONE

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Schedule of Findings and Questioned Costs**  
**Year Ended June 30, 2013**

---

**Part III – Schedule of Federal Awards and State Financial Assistance**

NONE

**EAST ORANGE COMMUNITY CHARTER SCHOOL**  
**(County of Essex)**  
**Summary Schedule of Prior Year Audit Findings**  
**Year Ended June 30, 2013**

---

**There were no prior year's audit findings.**